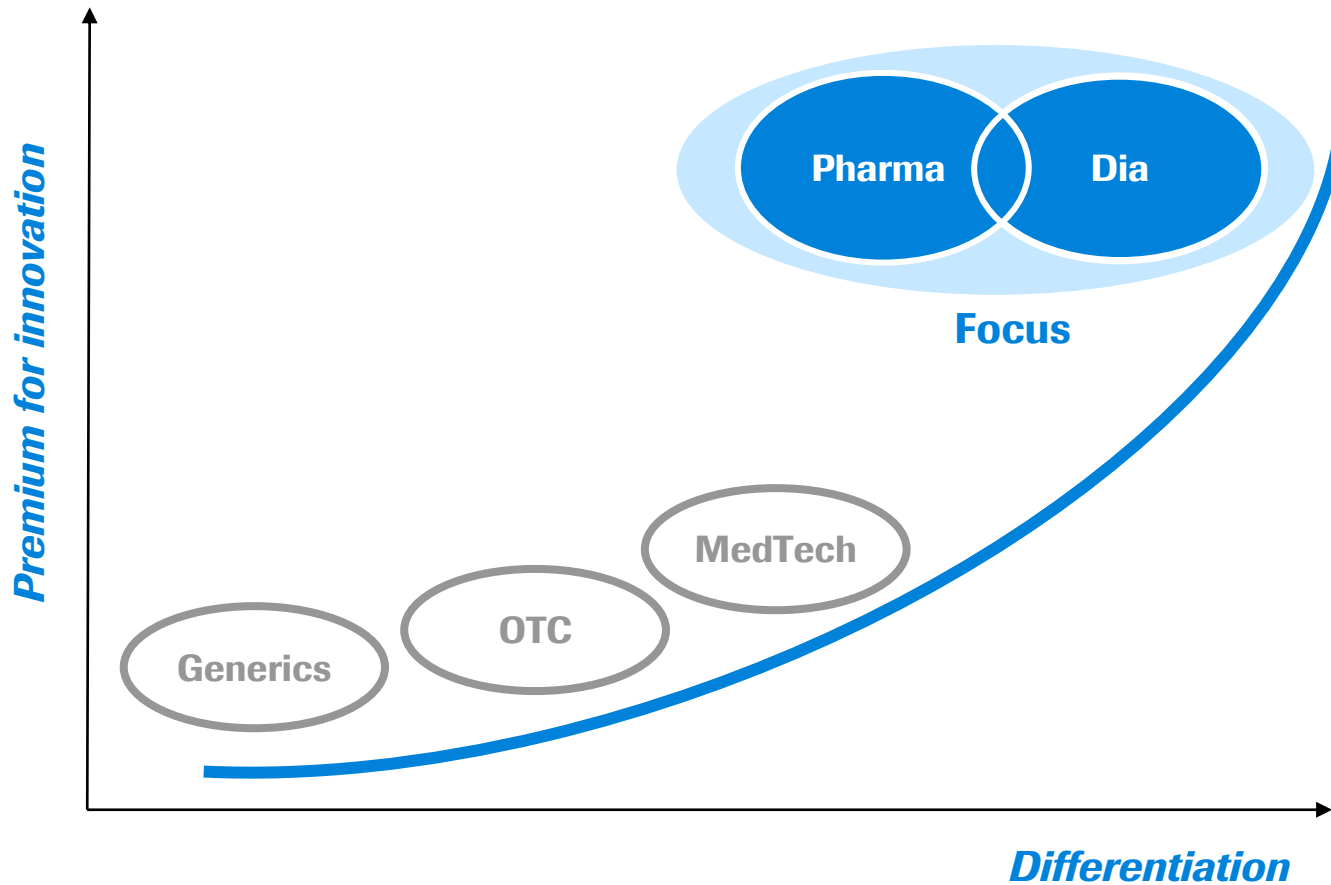

Roche
Committed to innovation and profitable growth

Severin Schwan, CEO Roche Group

New York, May 2012

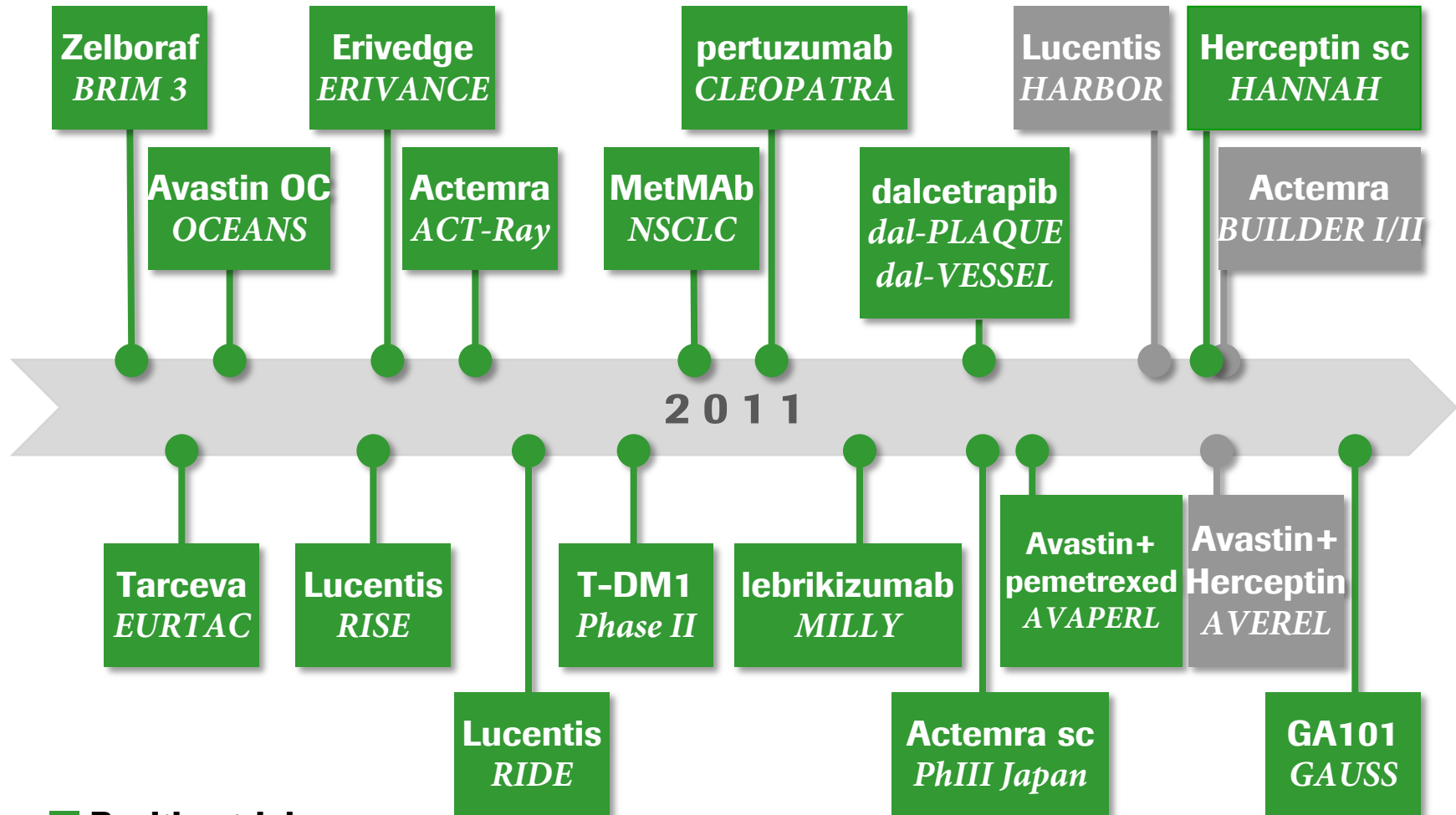
Roche strategy

Focused on medically differentiated therapies



2011: Strong progression of pipeline

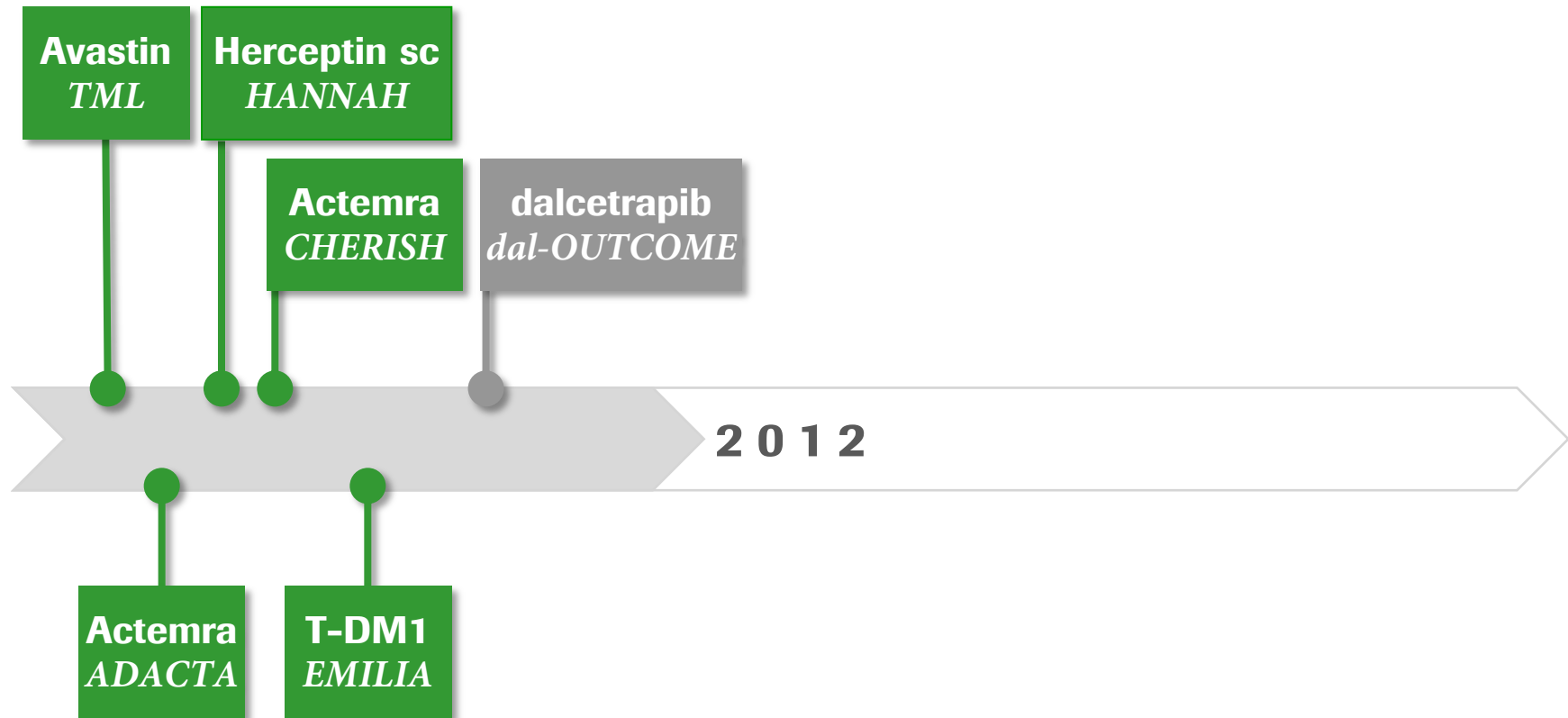
17 successful late-stage clinical trials



■ Positive trials

Strong progression of pipeline

5 successful late-stage clinical trials to date





We Innovate Healthcare