

RISK FACTORS

All stakeholders of Roche, including investors, employees or patients, share a number of risks through their engagement with Roche or its products. They should carefully consider such risks, whether they are intrinsic to the science, industry, the company, nature or otherwise related to the engagement prior and during their engagement. Roche is committed to applying best effort and diligence in managing risks to the benefit of its stakeholders and avoiding any detriment to the extent that this is reasonably possible.

Typical industry risks are:

- Risk that Research & Development will not deliver commercially successful new products
- Risk of loss or expiration of patents or Marketing exclusivity
- Weakness of intellectual property protection in certain countries
- Exposure to litigation (like product liability, patent infringement, anti-trust) and government investigations
- Product safety and efficacy
- Risks of competition and substitution
- Pricing and reimbursement, governmental and payer controls
- Changes in laws or regulatory controls or non-compliance thereto
- Risk of interruption of product supply or loss of operating license
- Risks from the handling of hazardous materials, and environmental damage and waste or their remediation
- Human resources
- Public pressure on the industry, Roche or its technology
- Reliance on information technology
- Earthquakes, flooding or other natural events
- Changes in global economic conditions and politics
- Financial risks like foreign exchange risk, interest rate risk, market risk of financial assets, credit risk or liquidity risk)
- Volatility of shares or non-voting equity securities (“Genusscheine”)