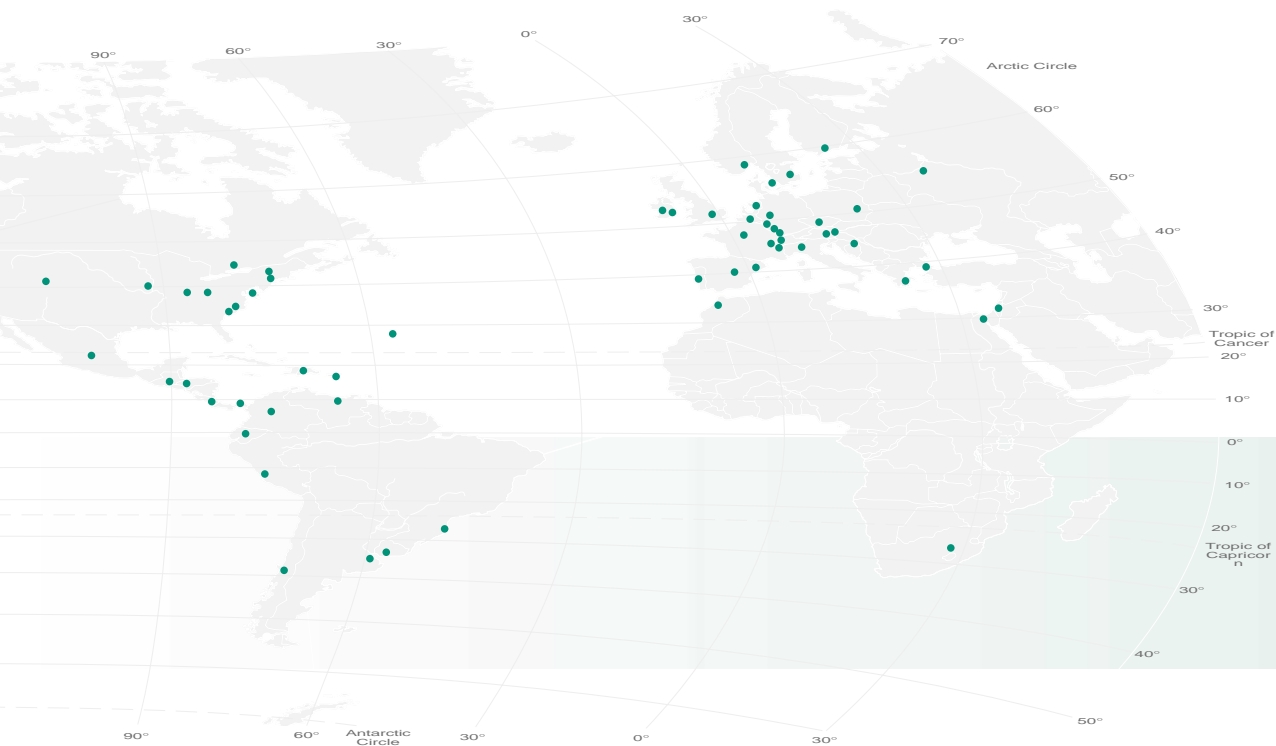




Roche – a Global Market Presence

- Sales
- Manufacturing
- Research and development
- Services, financing
- Toll manufacturing by third parties

●	●	●	●	Switzerland
		●	●	Argentina
			●	Australia
			●	Austria
			●	Bangladesh
	●	●	●	Belgium
			●	Bermuda
		●	●	Brazil
		●	●	Canada
		●	●	Chile
	●		●	China
		●	●	Colombia
		●	●	Costa Rica
			●	Czech Republic
			●	Denmark
			●	Dominican Republic
●			●	Ecuador
		●	●	Egypt
			●	El Salvador
			●	Finland
	●	●	●	France
●	●	●	●	Germany
	●	●	●	Great Britain
●			●	Greece
		●	●	Guatemala



- | | | | | | |
|---|---|-----------------|---|---|--------------|
| ● | ● | Honduras | ● | ● | South Africa |
| | ● | Hungary | ● | ● | South Korea |
| ● | ● | India | ● | ● | Spain |
| | ● | Indonesia | ● | ● | Sweden |
| | ● | Ireland | ● | ● | Taiwan |
| | ● | Israel | ● | ● | Thailand |
| ● | ● | Italy | ● | ● | Turkey |
| ● | ● | Japan | ● | ● | Uruguay |
| | ● | Malaysia | ● | ● | USA |
| ● | ● | Mexico | ● | ● | Venezuela |
| | ● | Morocco | | | |
| ● | ● | The Netherlands | | | |
| | ● | New Zealand | | | |
| | ● | Nicaragua | | | |
| | ● | Norway | | | |
| | ● | Pakistan | | | |
| ● | ● | Panama | | | |
| ● | ● | Peru | | | |
| ● | ● | Philippines | | | |
| | ● | Poland | | | |
| ● | ● | Portugal | | | |
| ● | ● | Puerto Rico | | | |
| | ● | Russia | | | |
| ● | ● | Singapore | | | |
| | ● | Slovakia | | | |

Operating Subsidiaries and Associated Companies

The Group holds an interest of over 90% in most of the companies listed below. Exceptions are marked either with a single dot

• = Group interest 50–90%

or with a double dot

•• = Group interest <50%.

31 December 1999

Includes changes in Group membership up to March 2000.

Switzerland: F. Hoffmann-La Roche Ltd, Basel | Roche Ltd, Sisseln | Teranol Ltd, Lalden | Roche Pharma (Switzerland) Ltd, Reinach | Roche Diagnostics (Schweiz) Ltd, Rotkreuz | Roche Diagnostics International Ltd, Cham | Roche Vitamins Europe Ltd, Birsfelden | Givaudan Roure S.A., Vernier | Givaudan Roure Flavours Ltd., Dübendorf | Givaudan Roure Research Ltd., Dübendorf | Tegimenta AG, Rotkreuz | Roche Consumer Health Ltd, Kaiseraugst. **Argentina:** Productos Roche S.A. Química e Industrial, Olivos | Givaudan Roure S.A., Buenos Aires. **Australia:** Roche Products Pty. Limited, Dee Why | Givaudan Roure Pty. Ltd., Silverwater | Roche Vitamins Australia Pty. Limited, South Wagga | Syntex Australia Limited, North Sydney | Roche Diagnostics Australia Pty. Limited, Castle Hill. **Austria:** Roche Austria GmbH, Vienna | Roche Diagnostics GmbH, Vienna. **Bangladesh:** Roche Bangladesh Ltd., Dhaka. **Belgium:** N.V. Roche S.A., Brussels | S.A. Citrique Belge N.V., Tienen | Roche Vitamins N.V., Deinze-Astene | Roche Diagnostics Belgium S.A., Brussels. **Bermuda:** Syntex Pharmaceuticals International Limited, Hamilton. **Brazil:** Produtos Roche Químicos e Farmacêuticos S.A., São Paulo | Givaudan Roure do Brasil Ltda., São Paulo | Colborn-Dawes S.A., São Paulo. **Canada:** Hoffmann-La Roche Limited, Toronto | Givaudan Roure Inc., Toronto. **Chile:** Productos Roche Ltda., Santiago de Chile. **China:** Roche (China) Limited, Shanghai | •Shanghai Roche Pharmaceuticals Limited, Shanghai | •Roche Taishan (Shanghai) Vitamin Products Ltd., Shanghai | •Roche Sunve (Shanghai) Vitamins Ltd., Shanghai | •Roche New Asiatic (Shanghai) Vitamins Ltd., Shanghai | •Roche Zhongya (Wuxi) Citric Acid Ltd, Wuxi | Beijing Boehringer Mannheim ZhinXin Medical Technology Company

Limited, Beijing | •Shanghai Givaudan Roure Limited, Shanghai | Roche Hong Kong Limited, Hong Kong | Givaudan Roure Ltd., Hong Kong | Roche Diagnostics (Hong Kong) Limited, Hong Kong. **Colombia:** Productos Roche S.A., Bogotá. **Costa Rica:** Productos Roche Interamericana S.A., San José | Roche Servicios S.A., San José | Roche Costa Rica S.A., San José. **Czech Republic:** Roche s.r.o., Prague. **Denmark:** Roche a/s, Hvidovre. **Dominican Republic:** Productos Roche Dominicana S.A., Santo Domingo. **Ecuador:** Roche Ecuador S.A., Quito. **Egypt:** Rovigypt Ltd., Giza | Roche (Egypt) Ltd., Giza. **El Salvador:** Productos Roche (El Salvador) S.A., San Salvador. **Finland:** Roche Oy, Espoo. **France:** Hoffmann-La Roche France SAS, Neuilly-sur-Seine | Produits Roche S.A., Neuilly-sur-Seine | Roche Diagnostics S.A., Meylan | Société Chimique Roche S.A., Village-Neuf | Givaudan Roure S.A., Argenteuil | Laboratoires Roche Nicholas S.A., Gaillard. **Germany:** Roche Deutschland Holding GmbH, Grenzach-Wyhlen | Corange Deutschland Holding GmbH, Mannheim | Hoffmann-La Roche Aktiengesellschaft, Grenzach-Wyhlen | Roche Nicholas Deutschland GmbH, Eppstein | Givaudan Roure GmbH, Dortmund | Dr. Schieffer Arzneimittel GmbH, Cologne | Roche Diagnostics GmbH, Mannheim | Galenus Mannheim GmbH, Mannheim | Hestia Pharma GmbH, Mannheim. **Great Britain:** Roche Products Limited, Welwyn Garden City | Roche Diagnostics Ltd, Lewes | Givaudan Roure Ltd., Milton Keynes | Roche Registration Limited, Welwyn Garden City. **Greece:** Roche (Hellas) S.A., Athens. **Guatemala:** Productos Roche Guatemala S.A., Guatemala City. **Honduras:** Productos Roche (Honduras), S.A., Tegucigalpa. **Hungary:** Roche (Hungary) Ltd., Budapest. **India:** Roche Scientific

Company (India) Private Limited, Mumbai | Givaudan Roure (India) Limited, Bangalore. **Indonesia:** P.T. Roche Indonesia, Jakarta | •P.T. Givaudan Roure, Jakarta. **Ireland:** Roche Products (Ireland) Limited, Dublin | Roche Ireland Limited, Clarecastle. **Israel:** Roche Pharmaceuticals (Israel) Ltd., Tel-Aviv. **Italy:** Roche S.p.A., Milan | Roche Diagnostics S.p.A., Milan | Istituto delle Vitamine S.p.A., Milan | Givaudan Roure S.p.A., Milan. **Japan:** Nippon Roche K.K., Tokyo | Givaudan Roure K.K., Tokyo | ••Nutritec Co., Ltd., Tokyo | Roche Diagnostics K.K., Tokyo | Roche Vitamins Japan K.K., Tokyo. **Malaysia:** Roche Malaysia Sdn. Bhd., Kuala Lumpur | Roche Diagnostics (Malaysia) Sdn. Bhd., Kuala Lumpur. **Mexico:** Productos Roche, S.A. de C.V., Mexico City | Givaudan Roure, S.A. de C.V., Mexico City | Syntex S.A. de C.V., Mexico City | Grupo Roche Syntex de México, S.A. de C.V., Mexico City | Lake-side de México, S.A. de C.V., Mexico City. **Morocco:** •Produits Roche S.A., Casablanca. **The Netherlands:** Roche Pharmholding B.V., Mijdrecht | Roche Nederland B.V., Mijdrecht | Givaudan Roure B.V., Barneveld | Roche Diagnostics Nederland B.V., Almere. **New Zealand:** Roche Products (New Zealand) Limited, Auckland | Givaudan Roure Limited, Auckland | Roche Diagnostics New Zealand Pty. Ltd., Auckland. **Nicaragua:** Productos Roche (Nicaragua) S.A., Managua. **Nigeria:** •Swiss Pharma Nigeria Ltd., Ikeja, Lagos State (divested in January 2000). **Norway:** Roche Norge A/S, Oslo. **Pakistan:** Roche Pakistan Ltd., Karachi. **Panama:** Productos Roche Interamericana S.A., Panama City | Productos Roche Panamá S.A., Panama City. **Peru:** Productos Roche Química Farmacéutica S.A., Lima. **Philippines:** Roche (Philippines) Inc., Makati. **Poland:** Roche Polska

Sp. z o. o., Warsaw | Roche Witaminy Polska Sp. z o. o., Mszczonów. **Portugal:** Roche Farmacêutica Química Limitada, Amadora | Roche Sistemas de Diagnósticas, Sociedade Unipessoal, Lda., Linda-A-Velha. **Puerto Rico:** Syntex Puerto Rico, Inc., Humacao. **Russia:** Roche Moscow Ltd, Moscow. **Singapore:** Roche Singapore Pte. Ltd., Singapore | Roche Diagnostics Asia Pacific Pte. Ltd., Singapore | Roche Vitamins Asia Pacific Pte. Ltd., Singapore | Givaudan Roure Pte. Ltd., Singapore. **Slovakia:** Roche Slovakia spol.s.r.o., Bratislava. **South Africa:** Roche Products (Proprietary) Limited, Johannesburg | Givaudan Roure (Pty.) Ltd., Johannesburg. **South Korea:** •Roche Korea Company Ltd., Seoul | Roche Diagnostics Korea Co. Ltd., Seoul | Roche Vitamins Korea Ltd., Seoul | Givaudan Roure Ltd., Seoul. **Spain:** Productos Roche S.A., Madrid | Roche Vitaminas S.A., Madrid | Givaudan Roure S.A., San Celoni | Andreu Roche S.A., Madrid | Syntex Roche S.A., Madrid | Roche Diagnostics, S.L., Barcelona | Boehringer Mannheim Roche S.A., Madrid. **Sweden:** Roche AB, Liljeholmen | Roche Diagnostics Scandinavia AB, Bromma. **Taiwan:** Roche Products Ltd., Taipei | Roche Diagnostics Ltd., Taipei. **Thailand:** Roche Thailand Limited, Bangkok | ••Rovithai Limited, Bangkok | ••Givaudan Roure Ltd., Bangkok | ••Roche Diagnostics (Thailand) Limited, Bangkok. **Turkey:** Roche Müstahzarları Sanayi Anonim Şirketi, İstanbul | Roche Diagnostics Sistemleri Ticaret A.S., İstanbul. **Uruguay:** Roche International Ltd., Montevideo | Sapac Corporation Ltd., Montevideo. **USA:** Roche Holdings, Inc., Wilmington (Delaware) | Hoffmann-La Roche Inc., Nutley (New Jersey) | Roche Laboratories Inc., Nutley (New Jersey) | Roche Vitamins Inc., Parsippany (New Jersey) | Roche Molecular Systems, Inc.,

Pleasanton (California) | American Roche International Inc., Mount Olive (New Jersey) | Roche Carolina Inc., Florence (South Carolina) | Givaudan Roure Corporation, Teaneck (New Jersey) | Givaudan Roure Flavors Corporation, Cincinnati (Ohio) | Givaudan Roure Flavors, Inc., St. Louis (Missouri) | •Genentech, Inc., South San Francisco (California) | Syntex (U.S.A.) Inc., Palo Alto (California) | Roche Colorado Corporation, Boulder (Colorado) | •Bayer-Roche L.L.C., Morristown (New Jersey) | ••Laboratory Corporation of America Holdings, Burlington (North Carolina) | Roche Diagnostics Corporation, Indianapolis (Indiana) | Givaudan Roure (United States) Inc., Wilmington (Delaware). **Venezuela:** Productos Roche S.A., Caracas.

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**Next Annual General Meeting:
9 May 2000**

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The background picture shows one of the building blocks of deoxyribonucleic acid (DNA), the chemical that makes up the genes of most organisms. This building block is used in diagnostic tests based on the polymerase chain reaction (PCR).