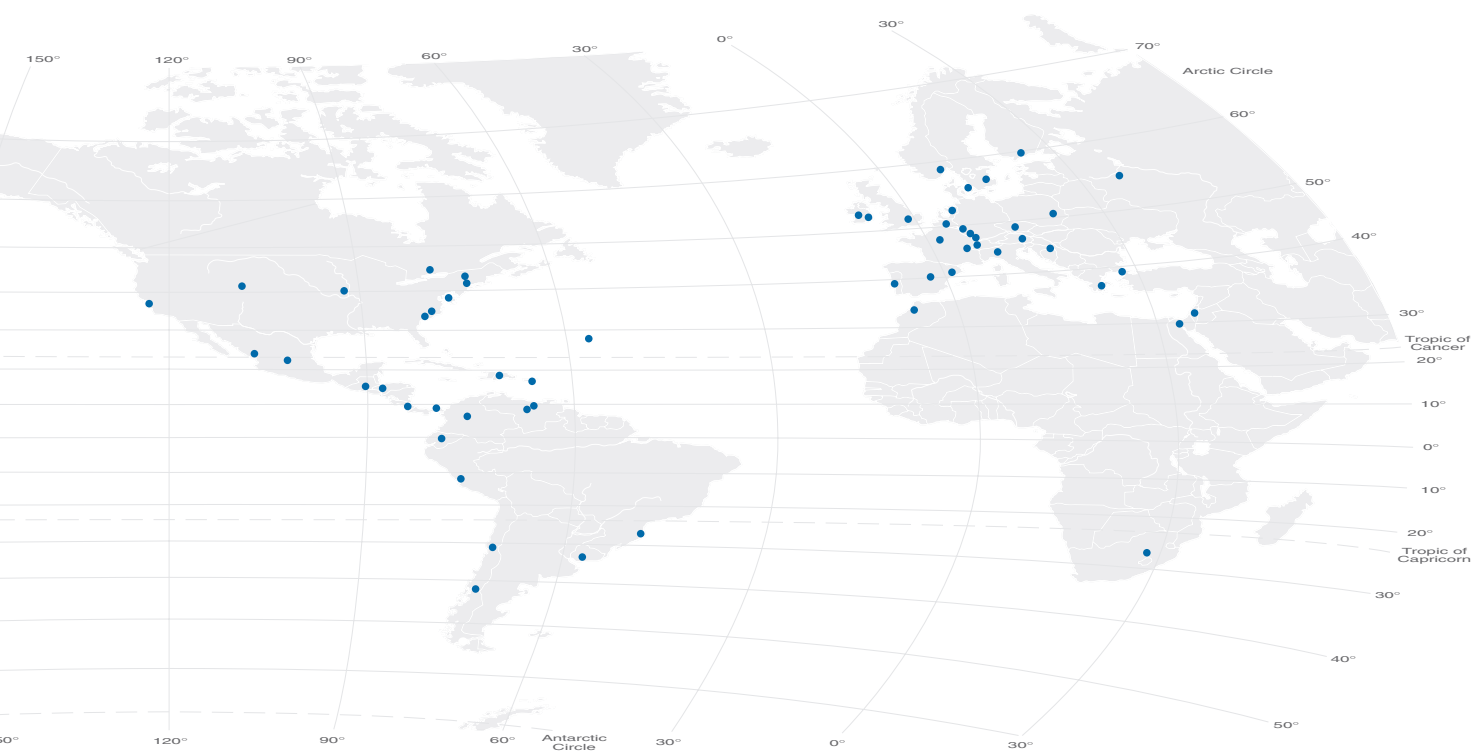


Roche – a Global Market Presence

- Sales
- Manufacturing
- Research and development
- Services, financing
- Toll manufacturing by third parties

●	●	●	●	Switzerland
		●	●	Argentina
	●	●	●	Australia
			●	Austria
		●	●	Bangladesh
	●	●	●	Belgium
			●	Bermuda
		●	●	Brazil
		●	●	Canada
		●	●	Chile
●		●	●	China
		●	●	Colombia
		●	●	Costa Rica
			●	Czech Republic
	●	●	●	Denmark
			●	Dominican Republic
●			●	Ecuador
		●	●	Egypt
			●	El Salvador
			●	Finland
	●	●	●	France
●	●	●	●	Germany
	●	●	●	Great Britain
●	●		●	Greece
		●	●	Guatemala



- | | | |
|---|-------------------|---------------|
| | ● Honduras | ● South Korea |
| ● | ● Hungary | ● Spain |
| ● | ● India | ● Sweden |
| ● | ● Indonesia | ● Taiwan |
| ● | ● Ireland | ● Thailand |
| | ● Israel | ● Turkey |
| ● | ● Italy | ● Uruguay |
| ● | ● Japan | ● USA |
| ● | ● Malaysia | ● Venezuela |
| ● | ● Mexico | ● Vietnam |
| ● | ● Morocco | |
| ● | ● The Netherlands | |
| | ● New Zealand | |
| | ● Nicaragua | |
| | ● Norway | |
| ● | ● Pakistan | |
| ● | ● Panama | |
| ● | ● Peru | |
| ● | ● Philippines | |
| ● | ● Poland | |
| ● | ● Portugal | |
| ● | ● Puerto Rico | |
| ● | ● Russia | |
| ● | ● Singapore | |
| ● | ● South Africa | |

Operating Subsidiaries and Associated Companies

The Group holds an interest of over 90% in most of the companies listed below. Exceptions are marked either with a single dot

- = Group interest 50–90%
or with a double dot
- = Group interest <50%.

31 December 2001

Includes changes in Group membership up to February 2002.

Switzerland: F. Hoffmann-La Roche Ltd, Basel | Roche Ltd, Sisseln | Teranol Ltd, Lalden | Roche Pharma (Switzerland) Ltd, Reinach | Roche Diagnostics (Schweiz) Ltd, Rotkreuz | Roche Diagnostics International Ltd, Cham | Roche Vitamins Europe Ltd, Birsfelden | Roche Instrument Center Ltd, Rotkreuz | Roche Consumer Health Ltd, Kaiseraugst | Roche Vitamins Ltd, Basel | ••Basilea Pharmaceutica Ltd, Basel. **Argentina:** Productos Roche S.A. Química e Industrial, Buenos Aires | Roche Vitaminas Argentina, S.A., Buenos Aires. **Australia:** Roche Products Pty. Limited, Dee Why | Roche Vitamins Australia Pty. Limited, French Forest | Syntex Australia Limited, North Sydney | Roche Diagnostics Australia Pty. Limited, Castle Hill. **Austria:** Roche Austria GmbH, Vienna | Roche Diagnostics GmbH, Vienna. **Bangladesh:** Roche Bangladesh Ltd., Dhaka. **Belgium:** N.V. Roche S.A., Brussels | S.A. Citrique Belge N.V., Tienen | Roche Vitamins N.V., Deinze-Astene | Roche Diagnostics Belgium SA, Brussels. **Bermuda:** Syntex Pharmaceuticals International Limited, Hamilton. **Brazil:** Produtos Roche Químicos e Farmacêuticos S.A., São Paulo | AVL Ltda, São Paulo | Roche Vitaminas Brasil, Ltda., São Paulo. **Canada:** Hoffmann-La Roche Limited, Toronto | Roche Vitamins Canada Inc., Cambridge, Ontario. **Chile:** Productos Roche Ltda., Santiago de Chile | Roche Vitaminas Chile, S.A., Puerto Montt. **China:** Roche (Shanghai) Fine Chemicals Ltd., Shanghai | Roche (China) Limited, Shanghai | •Shanghai Roche Pharmaceuticals Limited, Shanghai | Roche Shanghai Vitamins Ltd., Shanghai | •Roche Zhongya (Wuxi) Citric Acid Ltd, Wuxi | Roche Diagnostics (Shanghai) Limited, Shanghai | Roche Hong Kong Limited, Hong Kong |

Roche Diagnostics (Hong Kong) Limited, Hong Kong. **Colombia:** Productos Roche S.A., Bogotá | Roche Vitaminas Colombia S.A., Bogotá. **Costa Rica:** Productos Roche Interamericana S.A., San José | Roche Servicios S.A., San José | Roche Costa Rica S.A., San José | Roche Vitaminas Costa Rica, S.A., San José. **Czech Republic:** Roche s.r.o., Prague. **Denmark:** Roche a/s, Hvidovre | Roche Vitamins A/S, Hvidovre. **Dominican Republic:** Productos Roche Dominicana S.A., Santo Domingo | Roche Vitaminas Dominicana, S.A., Santo Domingo. **Ecuador:** Roche Ecuador S.A., Quito. **Egypt:** Rovigypt Ltd., Giza | Roche (Egypt) Ltd., Giza. **El Salvador:** Productos Roche (El Salvador) S.A., San Salvador. **Finland:** Roche Oy, Espoo. **France:** Hoffmann-La Roche France SAS, Neuilly-sur-Seine | Produits Roche S.A., Neuilly-sur-Seine | Roche Diagnostics S.A., Meylan | Roche Vitamines France S.A., Village-Neuf | Laboratoires Roche Nicholas S.A., Gaillard. **Germany:** Roche Deutschland Holding GmbH, Grenzach-Wyhlen | Corange Deutschland Holding GmbH, Mannheim | Consulab Mannheim GmbH, Mannheim | Pharma Waldhof GmbH & Co. KG, Mannheim | Hoffmann-La Roche Aktiengesellschaft, Grenzach-Wyhlen | Roche Consumer Health Deutschland GmbH, Eppstein | Roche Diagnostics GmbH, Mannheim | Galenus Mannheim GmbH, Mannheim | Hestia Pharma GmbH, Mannheim | Roche Vitamine GmbH, Grenzach-Wyhlen. **Great Britain:** Roche Products Limited, Welwyn Garden City | Roche Diagnostics Ltd, Lewes | Roche Vitamins (UK) Ltd, Welwyn Garden City | Roche Registration Limited, Welwyn Garden City. **Greece:** Roche (Hellas) S.A., Athens | Roche Vitamins Hellas E.P.E., Athens | Roche Vitamins International Marketing Centre

E.P.E., Athens. **Guatemala:** Productos Roche Guatemala S.A., Guatemala. **Honduras:** Productos Roche (Honduras), S.A., Tegucigalpa. **Hungary:** Roche (Hungary) Ltd, Budapest | Roche Vitamins Hungary Ltd, Ujhartyan. **India:** Roche Scientific Company (India) Private Limited, Mumbai. **Indonesia:** P.T. Roche Indonesia, Jakarta. **Ireland:** Roche Products (Ireland) Limited, Dublin | Roche Ireland Limited, Clarecastle. **Israel:** Roche Pharmaceuticals (Israel) Ltd., Tel-Aviv. **Italy:** Roche S.p.A., Milan | Roche Diagnostics S.p.A., Milan | Istituto delle Vitamine S.p.A., Milan. **Japan:** Nippon Roche K.K., Tokyo | ••Nutritec Co., Ltd., Tokyo | Roche Diagnostics K.K., Tokyo | Roche Vitamins Japan K.K., Tokyo. **Malaysia:** Roche Malaysia Sdn Bhd, Kuala Lumpur | Roche Diagnostics (Malaysia) Sdn Bhd, Kuala Lumpur | Roche Vitamins (Malaysia) Sdn Bhd, Kuala Lumpur. **Mexico:** Productos Roche, S.A. de C.V., Mexico City | Syntex S.A. de C.V., Mexico City | Grupo Roche Syntex de México, S.A. de C.V., Mexico City | Lakeside de México, S.A. de C.V., Mexico City | Roche Vitaminas México, S.A. de C.V., El Salto (Jalisco). **Morocco:** •Roche S.A., Casablanca | Roche Immobilière Maroc, S.A.R.L., Casablanca. **The Netherlands:** Roche Pharmholding B.V., Mijdrecht | Roche Nederland B.V., Mijdrecht | Roche Diagnostics Nederland B.V., Almere | Roche Vitamins B.V., Venlo. **New Zealand:** Roche Products (New Zealand) Limited, Auckland | Roche Vitamins (New Zealand) Limited, Auckland | Roche Diagnostics New Zealand Pty. Ltd., Auckland. **Nicaragua:** Productos Roche (Nicaragua) S.A., Managua. **Norway:** Roche Norge A/S, Oslo. **Pakistan:** Roche Pakistan Ltd., Karachi. **Panama:** Productos Roche Interamericana S.A., Panama City |

Productos Roche Panamá S.A., Panama City | Roche Vitaminas Interamérica, S.A., Panama City. **Peru:** Productos Roche Química Farmacéutica S.A., Lima. **Philippines:** Roche (Philippines) Inc., Makati | Roche Vitamins Philippines, Inc., Manila. **Poland:** Roche Polska Sp. z o.o., Warsaw | Roche Diagnostics Polska Sp. z o.o., Warsaw | Roche Witaminy Polska Sp. z o.o., Mszczonów. **Portugal:** Roche Farmacéutica Química Lda, Amadora | Roche Sistemas de Diagnósticos, Sociedade Unipessoal, Lda., Linda-A-Velha. **Puerto Rico:** Syntex Puerto Rico, Inc., Humacao. **Russia:** Roche Moscow Ltd., Moscow. **Singapore:** Roche Singapore Pte. Ltd., Singapore | Roche Diagnostics Asia Pacific Pte. Ltd., Singapore | Roche Vitamins Asia Pacific Pte. Ltd., Singapore. **South Africa:** Roche Products (Proprietary) Limited, Johannesburg. **South Korea:** Roche Korea Company Ltd., Seoul | Roche Diagnostics Korea Co. Ltd., Seoul | Roche Vitamins Korea Ltd., Seoul. **Spain:** Roche Farma S.A., Madrid (from 1 March 2001) | Roche Vitaminas S.A., Madrid | Andreu Roche S.A., Madrid | Syntex Roche S.A., Madrid | Roche Diagnostics, S.L., Barcelona | Boehringer Mannheim Roche S.A., Madrid. **Sweden:** Roche AB, Stockholm | Roche Diagnostics Scandinavia AB, Bromma. **Taiwan:** Roche Products Ltd., Taipei | Roche Diagnostics Ltd., Taipei | Roche Vitamins Taiwan Limited, Taipei. **Thailand:** Roche Thailand Limited, Bangkok | Rovithai Limited, Bangkok | Roche Diagnostics (Thailand) Limited, Bangkok. **Turkey:** Roche Müstahzarları Sanayi Anonim Şirketi, Istanbul | Roche Diagnostik Sistemleri Ticaret A.S., Istanbul. **Uruguay:** Roche International Ltd., Montevideo | Sapac Corporation Ltd., Montevideo | Roche Vitaminas

Uruguay, S.A., Montevideo. **USA:** Roche Holdings, Inc., Wilmington (Delaware) | Hoffmann-La Roche Inc., Nutley (New Jersey) | Roche Laboratories Inc., Nutley (New Jersey) | Roche Vitamins Inc., Parsippany (New Jersey) | Roche Molecular Systems, Inc., Pleasanton (California) | American Roche International Inc., Little Falls (New Jersey) | Roche Carolina Inc., Florence (South Carolina) | •Genentech, Inc., South San Francisco (California) | Syntex (U.S.A.) LLC, Palo Alto (California) | Roche Colorado Corporation, Boulder (Colorado) | •Bayer-Roche L.L.C., Morristown (New Jersey) | Roche Diagnostics Corporation, Indianapolis (Indiana). **Venezuela:** Productos Roche S.A., Caracas | Roche Vitaminas Venezuela, S.A., La Victoria. **Vietnam:** Roche Vitamins Vietnam Limited, Binh Duong Province.

Cautionary statement regarding forward-looking statements

This Annual Report contains certain forward-looking statements. These forward-looking statements may be identified by words such as 'believes', 'expects', 'anticipates', 'projects', 'intends', 'should', 'seeks', 'estimates', 'future' or similar expressions or by discussion of, among other things, strategy, goals, plans or intentions. Various factors may cause actual results to differ materially in the future from those reflected in forward-looking statements contained in this Annual Report, among others: (1) pricing and product initiatives of competitors; (2) legislative and regulatory devel-

opments and economic conditions; (3) delay or inability in obtaining regulatory approvals or bringing products to market; (4) fluctuations in currency exchange rates and general financial market conditions; (5) uncertainties in the discovery, development or marketing of new products or new uses of existing products; (6) increased government pricing pressures; (7) interruptions in production; (8) loss of or inability to obtain adequate protection for intellectual property rights; (9) litigation; (10) loss of key executives or other employees; and (11) adverse publicity and news coverage.

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