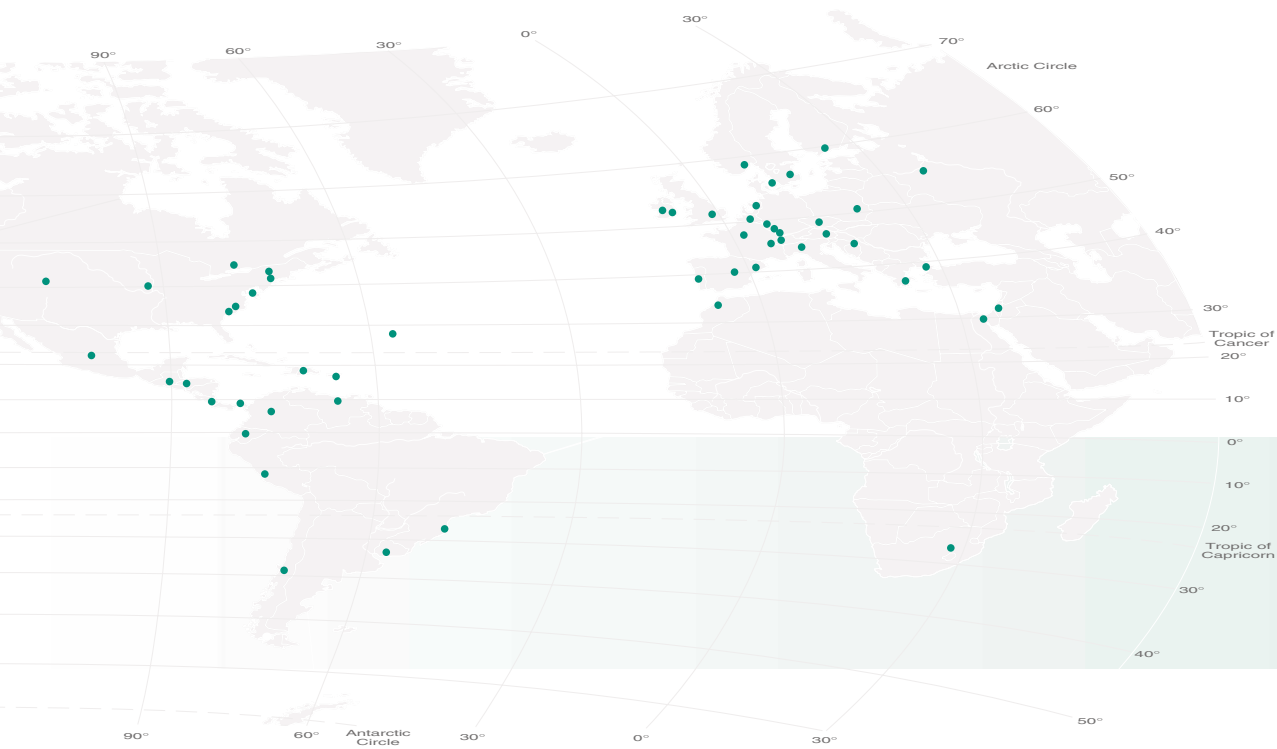




Roche – a Global Market Presence

- Sales
- Manufacturing
- Research and development
- Services, financing
- Toll manufacturing by third parties

●	●	●	●	Switzerland
		●	●	Argentina
		●	●	Australia
			●	Austria
			●	Bangladesh
	●	●	●	Belgium
			●	Bermuda
		●	●	Brazil
		●	●	Canada
		●	●	Chile
●		●	●	China
		●	●	Colombia
		●	●	Costa Rica
			●	Czech Republic
			●	Denmark
			●	Dominican Republic
●			●	Ecuador
		●	●	Egypt
			●	El Salvador
			●	Finland
	●	●	●	France
●	●	●	●	Germany
	●	●	●	Great Britain
●			●	Greece
		●	●	Guatemala



- | | | | | | |
|---|---|-----------------|---|---|-------------|
| ● | ● | Honduras | ● | ● | South Korea |
| | ● | Hungary | ● | ● | Spain |
| ● | ● | India | ● | ● | Sweden |
| | ● | Indonesia | ● | ● | Taiwan |
| | ● | Ireland | ● | ● | Thailand |
| | ● | Israel | ● | ● | Turkey |
| ● | ● | Italy | ● | ● | Uruguay |
| ● | ● | Japan | ● | ● | USA |
| | ● | Malaysia | | ● | Venezuela |
| ● | ● | Mexico | | | |
| | ● | Morocco | | | |
| ● | ● | The Netherlands | | | |
| | ● | New Zealand | | | |
| | ● | Nicaragua | | | |
| | ● | Norway | | | |
| | ● | Pakistan | | | |
| ● | ● | Panama | | | |
| ● | ● | Peru | | | |
| ● | ● | Philippines | | | |
| | ● | Poland | | | |
| ● | ● | Portugal | | | |
| ● | ● | Puerto Rico | | | |
| | ● | Russia | | | |
| ● | ● | Singapore | | | |
| | ● | South Africa | | | |

Operating Subsidiaries and Associated Companies

The Group holds an interest of over 90% in most of the companies listed below. Exceptions are marked either with a single dot

- = Group interest 50–90%
or with a double dot
- = Group interest <50%.

31 December 2000

Includes changes in Group membership up to February 2001.

Switzerland: F. Hoffmann-La Roche Ltd, Basel | Roche Ltd, Sisseln | Teranol Ltd, Lalden | Roche Pharma (Switzerland) Ltd, Reinach | Roche Diagnostics (Schweiz) Ltd, Rotkreuz | Roche Diagnostics International Ltd, Cham | Roche Vitamins Europe Ltd, Birsfelden | Roche Instrument Center Ltd, Rotkreuz | Roche Consumer Health Ltd, Kaiseraugst | ••Basilea Pharmaceutica Ltd, Basel. **Argentina:** Productos Roche S.A. Química e Industrial, Olivos. **Australia:** Roche Products Pty. Limited, Dee Why | Roche Vitamins Australia Pty. Limited, French Forest | Syntex Australia Limited, North Sydney | Roche Diagnostics Australia Pty. Limited, Castle Hill. **Austria:** Roche Austria GmbH, Vienna | Roche Diagnostics GmbH, Vienna. **Bangladesh:** Roche Bangladesh Ltd., Dhaka. **Belgium:** N.V. Roche S.A., Brussels | S.A. Citrique Belge N.V., Tienen | Roche Vitamins N.V., Deinze-Astene | Roche Diagnostics Belgium SA, Brussels. **Bermuda:** Syntex Pharmaceuticals International Limited, Hamilton. **Brazil:** Produtos Roche Químicos e Farmacêuticos S.A., São Paulo | Colborn-Dawes S.A., São Paulo. **Canada:** Hoffmann-La Roche Limited, Toronto | Roche Vitamins Canada Inc., Cambridge, Ontario. **Chile:** Productos Roche Ltda., Santiago de Chile. **China:** Roche (China) Limited, Shanghai | •Shanghai Roche Pharmaceuticals Limited, Shanghai | •Roche Taishan (Shanghai) Vitamin Products Ltd., Shanghai | •Roche Sunve (Shanghai) Vitamins Ltd., Shanghai | •Roche New Asiatic (Shanghai) Vitamins Ltd., Shanghai | •Roche Zhongya (Wuxi) Citric Acid Ltd, Wuxi | Roche Diagnostics (Shanghai) Limited, Shanghai | Roche Hong Kong Limited, Hong Kong | Roche Diagnostics (Hong Kong) Limited, Hong Kong. **Colombia:** Productos Roche S.A., Bogotá. **Costa Rica:** Productos Roche Interamericana

S.A., San José | Roche Servicios S.A., San José | Roche Costa Rica S.A., San José. **Czech Republic:** Roche s.r.o., Prague. **Denmark:** Roche a/s, Hvidovre. **Dominican Republic:** Productos Roche Dominicana S.A., Santo Domingo. **Ecuador:** Roche Ecuador S.A., Quito. **Egypt:** Rovigypt Ltd., Giza | Roche (Egypt) Ltd., Giza. **El Salvador:** Productos Roche (El Salvador) S.A., San Salvador. **Finland:** Roche Oy, Espoo. **France:** Hoffmann-La Roche France SAS, Neuilly-sur-Seine | Produits Roche S.A., Neuilly-sur-Seine | Roche Diagnostics S.A., Meylan | Roche Vitamines France S.A., Village-Neuf | Laboratoires Roche Nicholas S.A., Gaillard. **Germany:** Roche Deutschland Holding GmbH, Grenzach-Wyhlen | Corange Deutschland Holding GmbH, Mannheim | Hoffmann-La Roche Aktiengesellschaft, Grenzach-Wyhlen | Roche Nicholas Deutschland GmbH, Eppstein | Dr. Schieffer Arzneimittel GmbH, Cologne | Roche Diagnostics GmbH, Mannheim | Galenus Mannheim GmbH, Mannheim | Hestia Pharma GmbH, Mannheim | Roche Vitamine GmbH, Grenzach-Wyhlen. **Great Britain:** Roche Products Limited, Welwyn Garden City | Roche Diagnostics Ltd, Lewes | Roche Vitamins (UK) Ltd, Welwyn Garden City | Roche Registration Limited, Welwyn Garden City. **Greece:** Roche (Hellas) S.A., Athens. **Guatemala:** Productos Roche Guatemala S.A., Guatemala City. **Honduras:** Productos Roche (Honduras), S.A., Tegucigalpa. **Hungary:** Roche (Hungary) Ltd, Budapest. **India:** Roche Scientific Company (India) Private Limited, Mumbai. **Indonesia:** P.T. Roche Indonesia, Jakarta. **Ireland:** Roche Products (Ireland) Limited, Dublin | Roche Ireland Limited, Clarecastle. **Israel:** Roche Pharmaceuticals (Israel) Ltd., Tel-Aviv. **Italy:** Roche S.p.A., Milan | Roche Diagnostics S.p.A., Milan | Istituto delle Vitamine S.p.A.,

Milan. **Japan:** Nippon Roche K.K., Tokyo | ●●Nutritec Co., Ltd., Tokyo | Roche Diagnostics K.K., Tokyo | Roche Vitamins Japan K.K., Tokyo. **Malaysia:** Roche Malaysia Sdn Bhd, Kuala Lumpur | Roche Diagnostics (Malaysia) Sdn Bhd, Kuala Lumpur | Roche Vitamins (Malaysia) Sdn Bhd, Kuala Lumpur. **Mexico:** Productos Roche, S.A. de C.V., Mexico City | Syntex S.A. de C.V., Mexico City | Grupo Roche Syntex de México, S.A. de C.V., Mexico City | Lakeside de México, S.A. de C.V., Mexico City. **Morocco:** ●Produits Roche S.A., Casablanca. **The Netherlands:** Roche Pharmholding B.V., Mijdrecht | Roche Nederland B.V., Mijdrecht | Roche Diagnostics Nederland B.V., Almere. **New Zealand:** Roche Products (New Zealand) Limited, Auckland | Roche Vitamins (New Zealand) Limited, Auckland | Roche Diagnostics New Zealand Pty. Ltd., Auckland. **Nicaragua:** Productos Roche (Nicaragua) S.A., Managua. **Norway:** Roche Norge A/S, Oslo. **Pakistan:** Roche Pakistan Ltd., Karachi. **Panama:** Productos Roche Interamericana S.A., Panama City | Productos Roche Panamá S.A., Panama City. **Peru:** Productos Roche Química Farmacéutica S.A., Lima. **Philippines:** Roche (Philippines) Inc., Makati | Roche Vitamins Philippines, Inc., Manila. **Poland:** Roche Polska Sp. z o.o., Warsaw | Roche Diagnostics Polska Sp. z o.o., Warsaw | Roche Witaminy Polska Sp. z o.o., Mszczonów. **Portugal:** Roche Farmacéutica Química Lda, Amadora | Roche Sistemas de Diagnósticos, Sociedade Unipessoal, Lda., Linda-A-Velha. **Puerto Rico:** Syntex Puerto Rico, Inc., Humacao. **Russia:** Roche Moscow Ltd., Moscow. **Singapore:** Roche Singapore Pte. Ltd., Singapore | Roche Diagnostics Asia Pacific Pte. Ltd., Singapore | Roche Vitamins Asia Pacific Pte. Ltd., Singapore. **South Africa:** Roche Products (Proprie-

tary) Limited, Johannesburg. **South Korea:** Roche Korea Company Ltd., Seoul | Roche Diagnostics Korea Co. Ltd., Seoul | Roche Vitamins Korea Ltd., Seoul. **Spain:** Roche Farma S.A., Madrid (from 1 March 2001) | Roche Vitaminas S.A., Madrid | Andreu Roche S.A., Madrid | Syntex Roche S.A., Madrid | Roche Diagnostics, S.L., Barcelona | Boehringer Mannheim Roche S.A., Madrid. **Sweden:** Roche AB, Stockholm | Roche Diagnostics Scandinavia AB, Bromma. **Taiwan:** Roche Products Ltd., Taipei | Roche Diagnostics Ltd., Taipei | Roche Vitamins Taiwan Limited, Taipei. **Thailand:** Roche Thailand Limited, Bangkok | ●●Rovithai Limited, Bangkok | ●●Roche Diagnostics (Thailand) Limited, Bangkok. **Turkey:** Roche Müstahzarları Sanayi Anonim Şirketi, Istanbul | Roche Diagnostik Sistemleri Ticaret A.S., Istanbul. **Uruguay:** Roche International Ltd., Montevideo | Sapac Corporation Ltd., Montevideo. **USA:** Roche Holdings, Inc., Wilmington (Delaware) | Hoffmann-La Roche Inc., Nutley (New Jersey) | Roche Laboratories Inc., Nutley (New Jersey) | Roche Vitamins Inc., Parsippany (New Jersey) | Roche Molecular Systems, Inc., Pleasanton (California) | American Roche International Inc., Little Falls (New Jersey) | Roche Carolina Inc., Florence (South Carolina) | ●Genentech, Inc., South San Francisco (California) | Syntex (U.S.A.) L.L.C., Palo Alto (California) | Roche Colorado Corporation, Boulder (Colorado) | ●Bayer-Roche L.L.C., Morristown (New Jersey) | ●●Laboratory Corporation of America Holdings, Burlington (North Carolina) | Roche Diagnostics Corporation, Indianapolis (Indiana). **Venezuela:** Productos Roche S.A., Caracas.

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The background picture shows a computer-assisted molecular modelling of the active ingredient of Herceptin, a drug for the treatment of breast cancer.