

Roche **Half year 2008**

July 2008
Basel, London, New York



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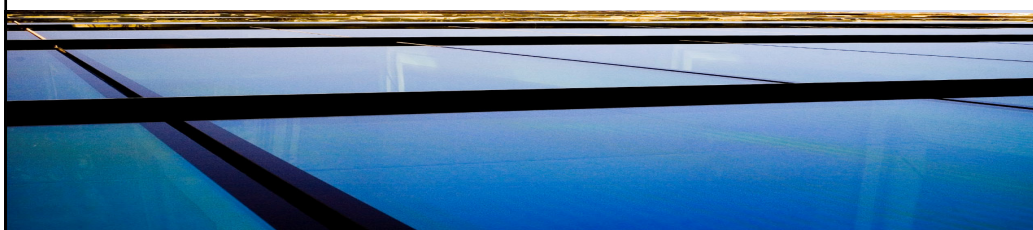
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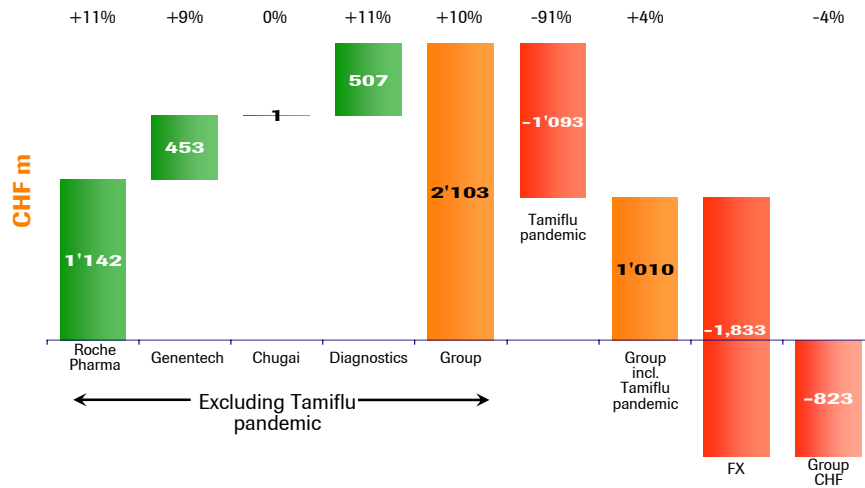
Group
Severin Schwan
Chief Executive Officer



H1 2008: Industry-leading sales performance in our markets

CHF bn	H1'07	H1'08	% change in		USD growth
			CHF	local	
Pharmaceuticals	18.3	17.3	-6	3	10
excl. Tamiflu pandemic	17.1	17.2	1	9	18
Diagnostics	4.6	4.7	4	11	22
Roche Group	22.8	22.0	-4	4	13
excl. Tamiflu pandemic	21.6	21.9	1	10	18

H1 2008: CHF 2 billion organic sales growth



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H1 2008: Profit maintained despite CHF 3 billion Tamiflu and currency headwind



CHF billion	H1'07	H1'08	Change		
			CHF billion	%	loc %
Sales	22.8	22.0	-0.8	-4	+4
Operating profit before ex. items	7.5	7.0	-0.5	-6	+2
<i>as % of sales</i>	32.8	32.0			
Operating profit	7.5	7.4	-0.1	-2	+7
<i>as % of sales</i>	32.8	33.4			
Net income	5.9	5.7	-0.1	-2	
<i>as % of sales</i>	25.7	26.0			
Core EPS	5.95	5.75		-3	+3

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Reconfirming objectives for 2008



Sales

- High single digit local currency sales increase for Roche Group (excl. Tamiflu pandemic¹)
- Above-market sales growth¹ in both divisions

Core EPS

- Core earnings per share target² at least at record 2007 level despite significant increase in R&D investment and considerably lower Tamiflu pandemic sales

Shareholder return

- Continuous increase in dividend pay-out ratio over the next 3 years

¹ Excluding government and corporate stockpiling orders of Tamiflu for pandemic use
² At constant exchange rates

Barring unforeseen events



Pharmaceuticals Division

William M. Burns

CEO Roche Pharmaceuticals



H1 2008: Highlights in Pharma

Strong momentum continues

Positive underlying performance

- Sales growing more than twice the world market¹
- Operating profit margin improved by almost 2% pts while investing in the future

Further strengthening the pipeline

- Major phase III decisions in Metabolics taken (CETPi and GLP-1)
- Phase II opt-in in CNS (Memory)
- Acquisitions: Piramed (PI3-kinase targeting)
- Licensing deal: ThromboGenics / BioInvent: MAb blocking placental growth factor (PlGF) - potential new cancer target

¹ Excluding government and corporate stockpiling orders of Tamiflu for pandemic use

Pharma: Sales growth more than twice global market

Sales CHF m

	H1'07	H1'08	% change in		USD growth
			CHF	local	
Roche Pharma	11,367	10,938	-4	2	12
excl. Tamiflu pandemic	10,354	10,845	5	11	22
Genentech	5,227	4,867	-7	9	9
Chugai	1,674	1,452	-13	-11	1
excl. Tamiflu pandemic	1,481	1,450	-2	0	15
Pharmaceuticals	18,268	17,257	-6	3	10
excl. Tamiflu pandemic	17,062	17,162	1	9	18

Continued double-digit growth driven by Roche Pharma

	2007 vs. 2006 ¹				2008 vs. 2007 ¹		USD growth	
	Q1	Q2	Q3	Q4	Q1	Q2	Q1	Q2
Pharmaceuticals Division	20	16	6	5	1	5	8	13
excl. Tamiflu pandemic²	16	14	12	11	9	10	17	18
Roche Pharma	18	13	1	7	1	3	11	14
excl. Tamiflu pandemic ²	13	11	10	14	11	11	22	23
Genentech	30	26	18	6	9	9	9	9
Chugai	11	2	8	-8	-23	2	-13	18
excl. Tamiflu pandemic ²	-7	4	4	4	-2	2	11	18

¹ Local Currency

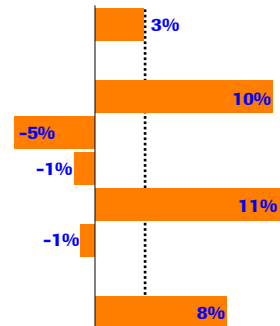
² Tamiflu corporate and government pandemic sales; all figures in %.

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H1 2008: Strong Pharma operating performance

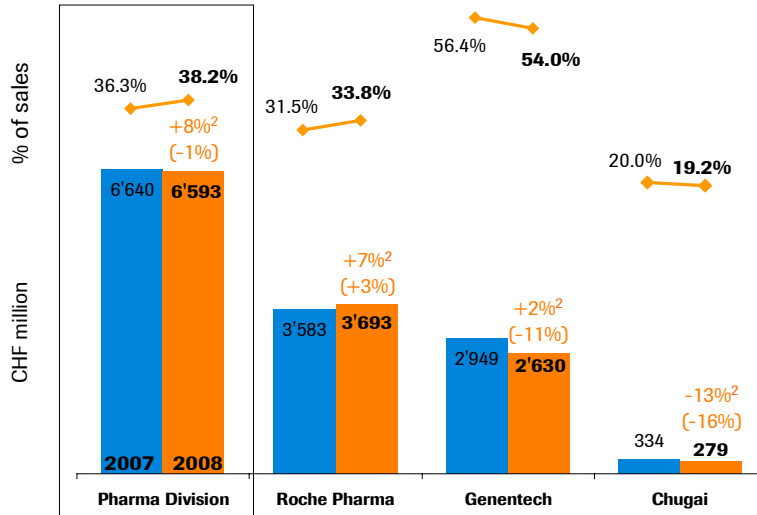
Efficiency gains in manufacturing and marketing

	H1'08	H1'08 vs. H1'07	H1'08 vs. H1'07
	CHF million	% sales	Local growth
Sales	17,257	100.0	-1,011
Royalties & other op inc	1,059	6.1	-11
Cost of sales	-4,219	-24.4	+609
M & D	-3,164	-18.3	+305
R & D	-3,670	-21.3	-13
G & A	-670	-3.9	+74
Operating profit	6,593	38.2	-47
before except. items			



Improving efficiency, investing in R&D

H1 2008: Strong improvement in operating margin¹ carried by Roche Pharma



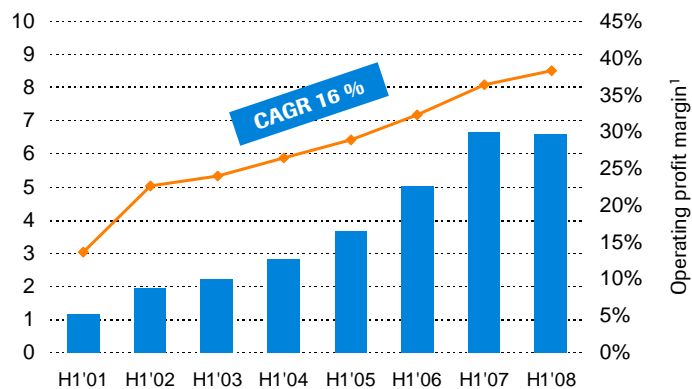
¹ before exceptional items ² at constant exchange rates

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Pharma: Continued substantial margin improvement



Pharma operating profit¹ (CHF billion)



¹ Continuing businesses, before exceptional items, not always directly comparable

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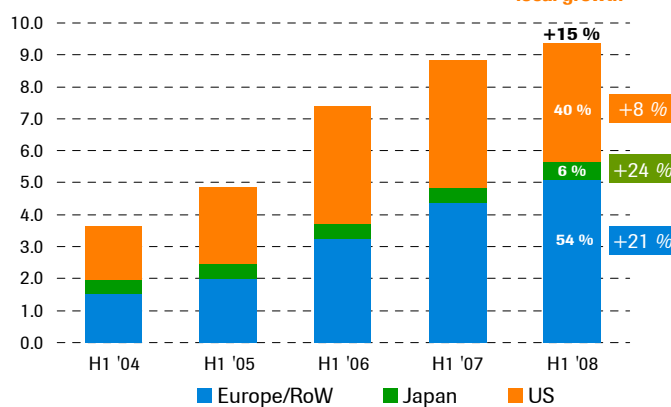
Therapeutic areas: quarter review

2008 objectives

Oncology: Europe/RoW growing strongly

CHF bn (as reported)

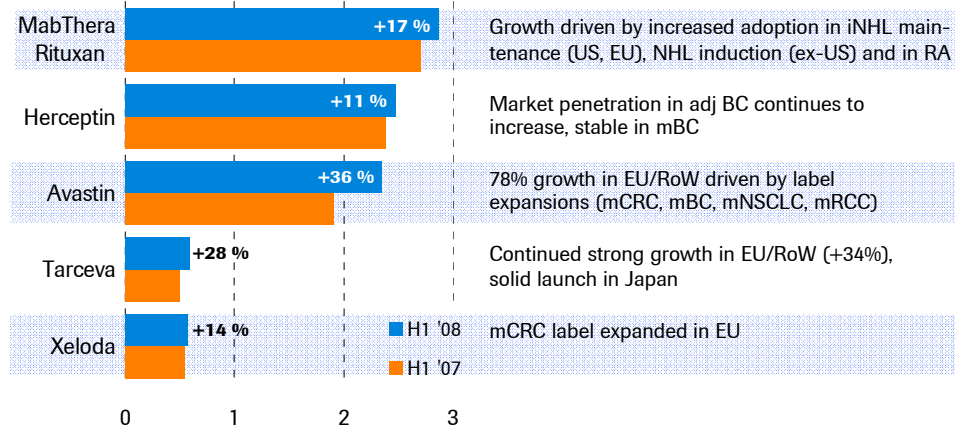
H1 '08 vs. H1 '07
local growth



Oncology: Key brands on double-digit growth path



Major brands (CHF bn) H1 '08 vs. H1 '07 local growth



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Oncology: H1 2008 pipeline update



Major newsflow expected in H2 2008

MabThera in relapsed CLL: REACH

Randomized ph. III, 552 patients
Fludarabine+cyclophosphamide
+/-MabThera

Expect data in H2 '08

Avastin in 1st line mBC: RIBBON-1

Phase III study, 1200 patients, 2 analyses:
Anthracycline-/taxane-based +/- Avastin,
and Xeloda +/- Avastin

Expect topline data H2 '08

Tarceva+Avastin in 2nd line NSCLC: BETA lung

Tarceva+/-Avastin
Enrollment completed Q2 '08
Potentially label-enabling for Avastin

Expect topline data H2 '08

Tarceva 1st line maintenance NSCLC: SATURN

4 chemo cycles followed by T vs. placebo
Enrollment completed Q2 '08
Potentially label-enabling for Tarceva

Expect topline data H2 '08

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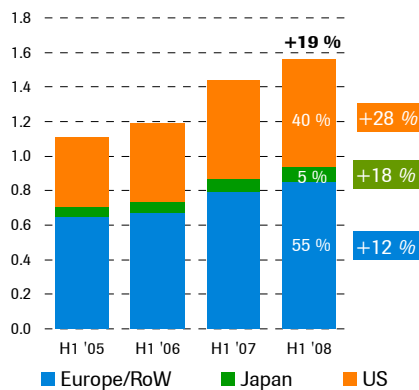
Inflammation/Autoimmune/Transplantation

Building in rheumatoid arthritis



CHF bn (as reported)

H1 '08 vs. H1 '07
local growth



H1 2008

CellCept

- Double-digit growth continues

MabThera/Rituxan in RA

- Market penetration in RA continues to increase strongly

Actemra

- Actemra approved for RA and JIA in Japan
- AMBITION and RADIATE data at EULAR, LITHE met 1 yr primary end point
- FDA Ad Com panel on July 29th 2008

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Autoimmune: H1 2008 pipeline update

Ocrelizumab moves forward in RRMS



MabThera RA: DMARD IR signs and symptoms (SERENE)

Primary endpoint met; to be filed in 2009 together with X-ray data (IMAGE)

Filing 2009

SLE: endpoint not met

EXPLORER (MabThera): endpoint not met
BEGIN (ocrelizumab): study discontinued

Program discontinued

Lupus nephritis: studies with MabThera and ocrelizumab ongoing

LUNAR (MabThera): phase III ongoing
BELONG (ocrelizumab): enrolment started in Q1 2008

LUNAR: results in early 2009

Ocrelizumab: RRMS

Excellent proof-of-concept data for MabThera in RRMS - ocrelizumab to be developed in RRMS
Phase II dose-finding study initiated

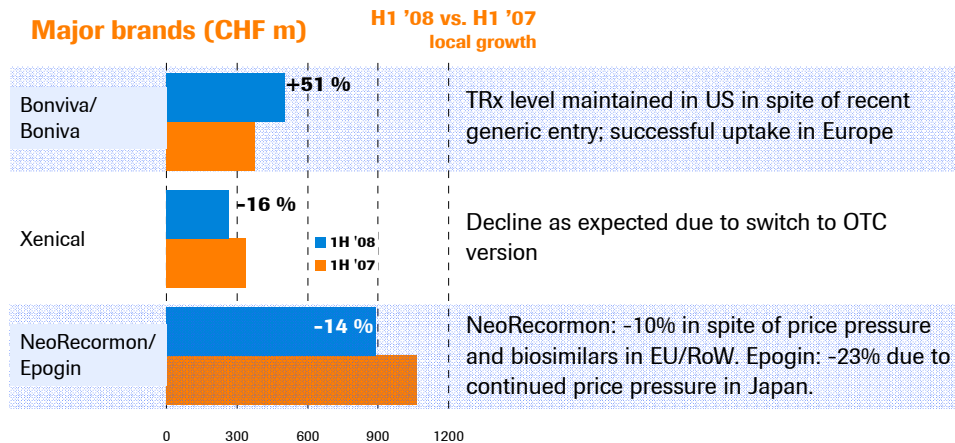
Phase II initiated

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Metabolism/Bone/Anemia



Boniva continues to gain market share



Metabolism: H1 2008 pipeline update



CETPi and GLP-1 on track; DPP-IV to be out-licensed

CETPi (R1658): M&M study to prove the concept

Safety and tolerability data well received at ACC '08

Phase III recruiting

GLP-1 (R1583): potential for best-in-class product

Phase II data encouraging - presented at ADA '08

Phase III decided

DPP-IV (R1579)

Phase II data available
Efficacious but no evidence of weight loss
Good safety profile

Out-licensing planned

PPAR α (R1439)

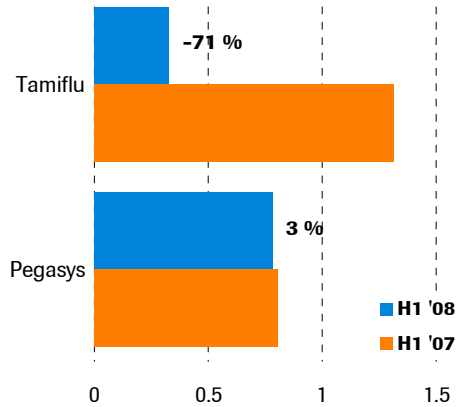
Initial phase II data available
Renal study ongoing - data by year end
Looking for a safe and differentiated profile

Go/no-go decision by early '09

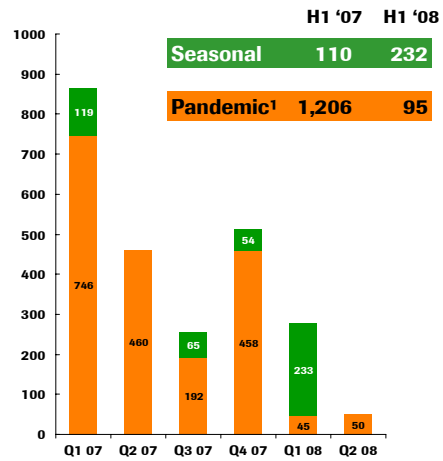
Virology: Pegasys back to moderate growth

Substantially less Tamiflu pandemic sales

Major brands (CHF bn) H1 '08 vs. H1 '07 local growth



Tamiflu quarterly sales (CHF m)



¹ Governmental & Corporate

Therapeutic areas: quarter review

2008 objectives

Pharmaceuticals objectives for 2008

Rich clinical newsflow ahead

Major clinical data	Compound	Phase	Indication / data	Timing	Status H1
	Avastin	III	mBC (AVADO)	H1 2008	✓
	Avastin	III	mBC (RIBBON-1)	H2 2008	
	Avastin+Tarceva	III	2nd line NSCLC (BETA lung)	H2 2008	
	Tarceva	III	1st line NSCLC (SATURN)	H2 2008	
	MabThera	III	RA, DMARD-IR	Q1 2008	✓
	MabThera	III	SLE (EXPLORER)	Q2 2008	Endpoint not met
	MabThera	III	PPMS (OLYPMUS)	Q2 2008	Endpoint not met
	MabThera	III	CLL 1 st line ph. III data interim	Q1 2008	✓
	MabThera	III	CLL relapsed ph. III data	H2 2008	
	Xeloda	III	Adjuvant CC (NO16968) interim	Event-driven	
	Actemra	III	RA (AMBITION, RADIATE) full data	H1 2008	✓
	GLP-1	IIb	Type 2 diabetes full data	H1 2008	✓
	DPP-IV	II	Type 2 diabetes	H2 2008	✓ (outlicensing)

Filings	Compound	Indication	Status
	Avastin	mBC (AVADO)	
	Avastin+Tarceva	NSCLC 2nd line (BETA lung)	
	MabThera	CLL	
	MabThera	RA, DMARD IR	To be filed in 2009
Avastin	Glioblastoma 2nd line	To be filed Q4 2008	

Divisional sales growth

Above-market excluding pandemic Tamiflu

barring unforeseen events 25

Diagnosics Division

Jürgen Schwiezer

CEO Roche Diagnostics



H1 2008: Highlights in Diagnostics Division



Extending global market leadership

Strong top-line growth in all regions

- Above market growth at 11% (local currencies)
- Operating profit impacted by strategic investments
- Diabetes Care returned to growth (Q2: +7% global, +9% US)

New products & instrument placements driving market share gains

- Six new Immunochemistry tests launched
- Genome FLX sequencing systems advanced three times the market
- Ventana integration on track, continues to outperform competition

**Diagnostics Event at AACC, Washington DC, USA
July 28th, 2008**

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H1 2008: Sales by business area



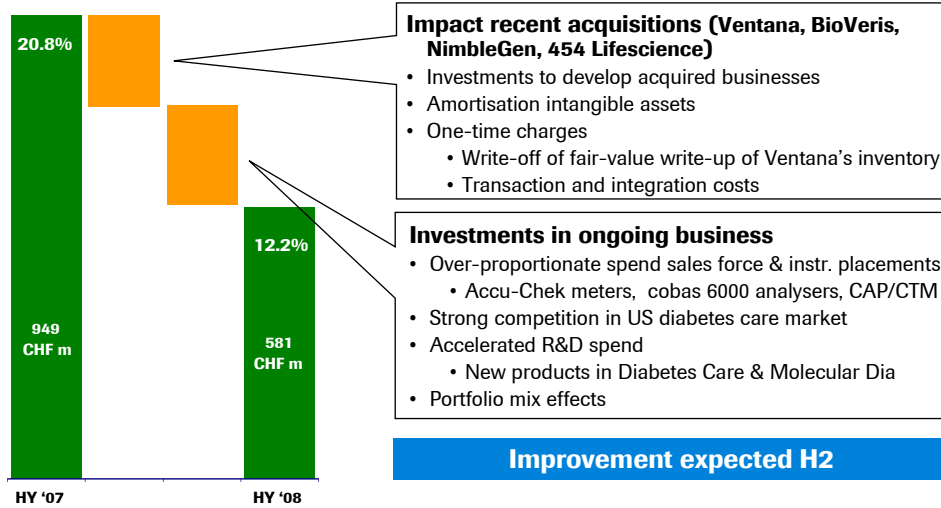
Strong growth in Professional Diagnostics & Applied Science

Sales CHF m	H1 '07	H1 '08	% change in		USD growth %
			CHF	local	
Professional Diagnostics	2,110	2,183	3	9	21
Diabetes Care	1,544	1,482	-4	2	12
Molecular Diagnostics	574	551	-4	4	12
Applied Science	331	367	11	21	29
Tissue Diagnostics ¹	-	164	-	-	-
Diagnostics Division	4,559	4,747	4	11	22

¹ Sales from beginning of February 2008

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H1 2008: Near-term operating profit impacted by acquisitions and investments into future growth drivers



H1 2008: Strategic investments impacting P&L

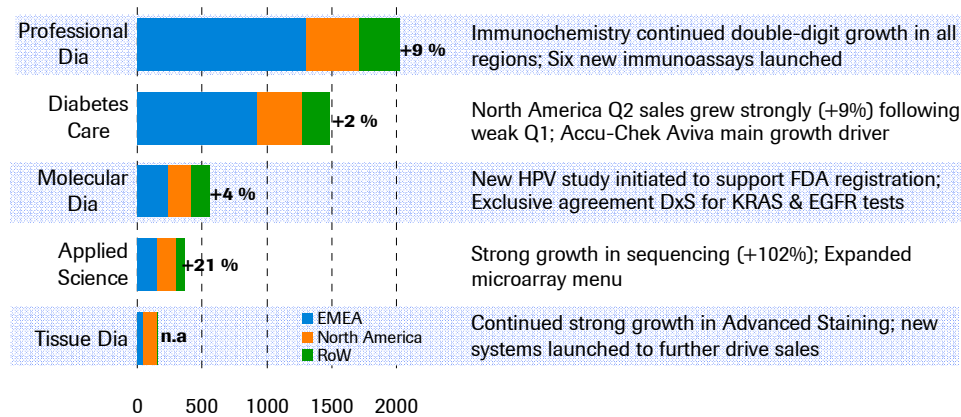
	H1'08 CHF million	H1'08 % sales	H1'08 vs. H1'07 in CHF m	H1'08 vs. H1'07 Local growth
Sales	4,747	100.0	+188	11%
Royalties & other op inc	77	1.6	-11	-5%
Cost of sales	-2,313	-48.7	-321	25%
M & D	-1,207	-25.5	-117	19%
R & D	-437	-9.2	-77	29%
G & A	-286	-6.0	-30	22%
Operating profit	581	12.2	-368	-37%

H1 2008: New products and instrument placements driving growth



CHF m

H1 '08 vs. H1 '07
local growth



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Key growth drivers in 2008



Commercialise current assets; prepare market for new drivers

Key 2007 Launches

Key 2008 Launches*

Professional Diagnostics	<ul style="list-style-type: none"> cobas 4000 analyser series <ul style="list-style-type: none"> cobas e 411 analyser cobas IT 3000 & 1000 cobas h 232 cobas h 152 (Accutrend Plus) 	<ul style="list-style-type: none"> cobas 4000 analyser series <ul style="list-style-type: none"> cobas c 311 analyzer Accu-Chek Inform II menu: HCV, RA, sepsis, CMV ✓
Diabetes Care	<ul style="list-style-type: none"> Accu-Chek Performa Accu-Chek Compact Plus (new) Accu-Chek 360^o 	<ul style="list-style-type: none"> Accu-Chek Aviva Nano Accu-Chek Active (new)
Molecular Diagnostics	<ul style="list-style-type: none"> cobas s 201 system & WNV Test (US) Cobas AmpliPrep/Cobas TaqMan HIV Test (US) 	<ul style="list-style-type: none"> CAP/CTM HCV Test (US) cobas TaqScreen MPX (US) (J) ✓ cobas TaqMan 48 HBV Test (US) ✓ cobas TaqMan 48 CT Test (EU) ✓
Tissue Diagnostics	<ul style="list-style-type: none"> PATHWAY HER-2 Primary Antibody INFORM HER2 DNA Probe Assay SISH (EU) 	<ul style="list-style-type: none"> BenchMark Ultra IHC/ISH staining system ✓ Vantage Workflow Management Solution ✓ VIAS: Imaging application for HER-2 SISH (EU) ✓
Applied Science	<ul style="list-style-type: none"> Genome Sequencer FLX 	<ul style="list-style-type: none"> Real-Time Cell Analyser xCELLigence ✓ XLR-HD for DNA sequencing (454) ✓ Comprehensive menu of NimbleGen microarrays ✓

Divisional sales growth outlook

Above market growth in local currencies

* Subject to appropriate regulatory approvals; US launch may be later

barring unforeseen events

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Group financial results

Dr. Erich Hunziker
Chief Financial Officer



H1 2008: Highlights

- Core EPS in line with sales performance, despite CHF 3 billion lower sales due to Tamiflu pandemic and a strong CHF
- Tax rate reduced
- Lower net cash position due to payment of dividends, Ventana acquisition and increase in ownership in Chugai
- Strong financial condition

H1 2008: Group operating performance

Increase in operating profit¹ (in LC) in spite of substantial R&D growth and lower Tamiflu pandemic sales

	H1'08 CHF million	H1'08 % sales	H1'08 vs. H1'07 in CHF m	H1'08 vs. H1'07 Local growth
Sales	22,004	100.0	-823	4%
Royalties & other op inc	1,136	5.2	-22	9%
Cost of sales	-6,532	-29.7	+288	4%
M & D	-4,371	-19.9	+188	4%
R & D	-4,107	-18.7	-90	12%
G & A	-1,089	-4.9	+23	6%
Operating profit¹	7,041	32.0	-436	2%

¹ before exceptional items

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H1 2008: Group results

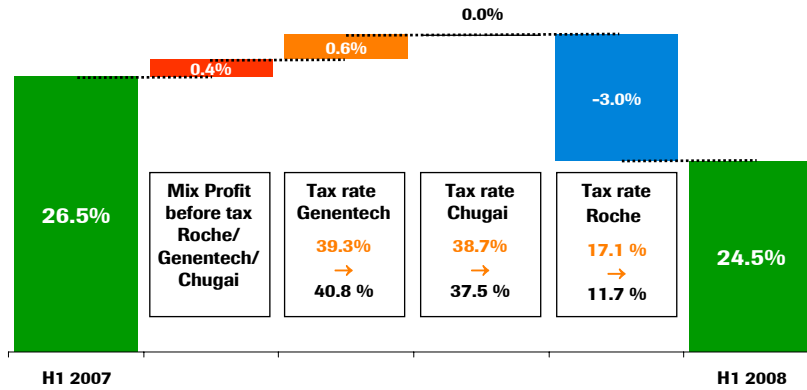
Operational excellence translated into the bottom line

CHF million	2007	2008	% change	
			CHF	local
Sales	22,827	22,004	-4	+4
Operating free cash flow	5,365	4,806	-10	-2
<i>% of sales</i>	23.5	21.8		
Operating profit before exceptional items	7,477	7,041	-6	+2
<i>% of sales</i>	32.8	32.0		
Net financial result	500	237	-53	
Taxes	-2,115	-1,861	-12	
<i>Tax rate in %</i>	26.5	24.5		
Net income	5,862	5,732	-2	
<i>% of sales</i>	25.7	26.0		
Core EPS (CHF)	5.95	5.75	-3	+3

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H1 2008: Group tax rate

Substantial decrease due to Roche tax rate

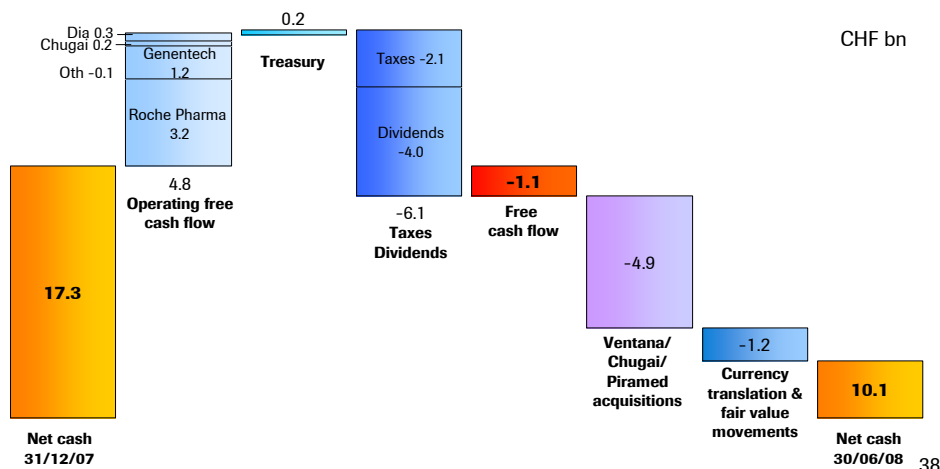


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Free cash flow and Net cash H1 2008

Dividends and tax payments drive Free Cash Flow.

Substantial impact from acquisitions on net cash



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Net cash 30 June 2008



Dividends, tax payments drive Free Cash Flow

CHF million	31 December 2007				30 June 2008			
	Roche	GNE	Chu	Total	Roche	GNE	Chu	Total
Cash & cash equivalents	1,869	1,157	729	3,755	1,229	2,141	687	4,057
Marketable securities	14,496	5,209	742	20,447	6,990	3,929	729	11,648
Liquid funds	16,365	6,366	1,471	24,202	8,219	6,070	1,416	15,705
Long-term debt	-1,270	-2,564	-	-3,834	-1,150	-2,532	-	-3,682
Short-term debt	-2,357	-675	-	-3,032	-1,298	-610	-	-1,908
Interest-bearing liabilities	-3,627	-3,239	-	-6,866	-2,448	-3,142	-	-5,590
Net cash	12,738	3,127	1,471	17,336	5,771	2,928	1,416	10,115
Net change in net cash	Roche	CHF	-6,967 m	} Group CHF -7,221 m				
	Genentech	CHF	-199 m					
	Chugai	CHF	-55 m					

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Our objectives for 2008



Sales

- High single digit local currency sales increase for Roche Group (excl. Tamiflu pandemic¹)
- Above-market sales growth¹ in both divisions

Core EPS

- Core earnings per share target² at least at record 2007 level despite significant increase in R&D investment and considerably lower Tamiflu pandemic sales

Shareholder return

- Continuous increase in dividend pay-out ratio over the next 3 years

¹ Excluding government and corporate stockpiling orders of Tamiflu for pandemic use
² At constant exchange rates



Pharma sales H1 2008 (vs. 2007)



Top 20 products growing by 14% excl. Tamiflu pandemic

	Global		US		Japan		Europe/RoW	
	CHF m	% loc	CHF m	% loc	CHF m	% loc	CHF m	% loc
MabThera/Rituxan	2,867	17	1,381	13	95	12	1,391	21
Herceptin	2,474	11	712	6	98	23	1,664	14
Avastin	2,351	36	1,313	14	71	2597	967	78
CellCept	1,010	13	458	15	19	17	533	12
NeoRecorm/Epogin	892	-14	-	-	217	-23	675	-10
Pegasy	785	3	176	-2	41	71	568	3
Tarceva	587	28	242	13	20	-	325	34
Xeloda	573	14	186	10	20	62	367	14
Bonviva/Boniva	507	51	312	43	-	-	195	68
Lucentis	440	-2	440	-2	-	-	-	-
Tamiflu	327	-71	264	-34	16	-93	47	-92
Xenical	264	-16	26	-40	-	-	238	-12
Valcyte/Cymevene	261	10	116	8	-	-	145	12
Xolair	259	7	259	7	-	-	-	-
Pulmozyme	237	13	126	12	-	-	111	15
Nutropin	195	-5	188	-5	-	-	7	-7
Neutrogen	192	1	-	-	192	1	-	-
Rocephin	176	-9	4	-62	28	3	144	-6
Activase/TNKase	164	-7	142	-9	-	-	22	13
Madopar	154	5	-	-	9	5	145	5

Pharma local sales growth¹ in %

Global top 20 products

	Q2/07	Q3/07	Q4/07	Q1/08	Q2/08
MabThera/Rituxan	16	17	12	17	16
Herceptin	25	18	14	11	12
Avastin	39	45	41	35	38
CellCept	14	4	16	11	16
NeoRecormon/Epogin	-5	-5	-15	-13	-14
Pegasys	7	7	14	-3	10
Tarceva	31	28	24	28	27
Xeloda	18	20	22	13	14
Bonviva/Boniva	123	62	63	56	47
Lucentis	1964	31	-9	-5	2
Tamiflu	25	-60	-46	-64	-86
Xenical	-6	-9	-17	-11	-21
Valcyte/Cymevene	19	9	7	9	10
Xolair	13	11	2	6	7
Pulmozyme	15	14	13	15	11
Nutropin	-2	3	-8	-5	-5
Neutrogen	12	15	14	1	1
Rocephin	-2	-2	-4	-4	-13
Activase/TNKase	20	6	-2	-3	-11
Madopar	6	5	14	0	9

¹ versus previous year

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Pharma local sales growth in %

Top 20 products by region

	US				Japan				Europe/RoW			
	Q3 ¹	Q4 ¹	Q1 ²	Q2 ²	Q3 ¹	Q4 ¹	Q1 ²	Q2 ²	Q3 ¹	Q4 ¹	Q1 ²	Q2 ²
MabThera/Rituxan	14	4	14	13	4	2	13	11	23	25	21	21
Herceptin	6	1	9	3	3	0	16	29	26	23	12	15
Avastin	37	23	13	15	-	-	-	1567	59	80	78	78
CellCept	-1	17	14	15	14	18	13	21	9	14	8	16
NeoRecormon/Epogin	-	-	-	-	-12	-22	-16	-29	-2	-11	-13	-7
Pegasys	-27	-3	-10	5	34	53	98	53	22	20	-4	9
Tarceva	1	5	10	17	-	-	-	-	68	47	40	28
Xeloda	30	19	16	5	11	14	48	73	15	25	11	18
Bonviva/Boniva	27	40	47	39	-	-	-	-	278	160	77	61
Lucentis	31	-9	-5	2	-	-	-	-	-	-	-	-
Tamiflu	-71	52	83	-87	48	-58	-93	-78	-70	-92	-94	-83
Xenical	-30	-46	-35	-46	-	-	-	-	-5	-11	-7	-17
Valcyte/Cymevene	4	3	11	5	-	-	-	-	15	11	8	16
Xolair	11	2	6	7	-	-	-	-	-	-	-	-
Pulmozyme	14	10	10	14	-	-	-	-	14	17	22	8
Nutropin	3	-8	-6	-4	-	-	-	-	-7	-10	-1	-12
Neutrogen	-	-	-	-	15	14	1	1	-	-	-	-
Rocephin	-13	-32	-34	-85	11	-1	9	-2	-4	-3	-3	-9
Activase/TNKase	6	0	-6	-12	-	-	-	-	1	-16	30	1
Madopar	-	-	-	-	2	3	5	5	5	15	0	9

¹ 2007 vs. 2006

² 2008 vs. 2007

44

Pharma sales H1 2008 (vs. 2007)

Other launches since January 2003¹



	Global		US		Japan		Europe/RoW	
	CHF m	% loc	CHF m	% loc	CHF m	% loc	CHF m	% loc
Copegus	119	6	3	8	18	212	98	-6
Fuzeon	85	-40	32	-47	-	-	53	-34
Evista	76	4	-	-	76	4	-	-
Raptiva	64	9	64	9	-	-	-	-
Renagel	31	11	-	-	31	11	-	-
Mircera	15	-	-	-	-	-	15	-
Femara	7	98	-	-	7	98	-	-
Actemra	7	231	-	-	7	231	-	-

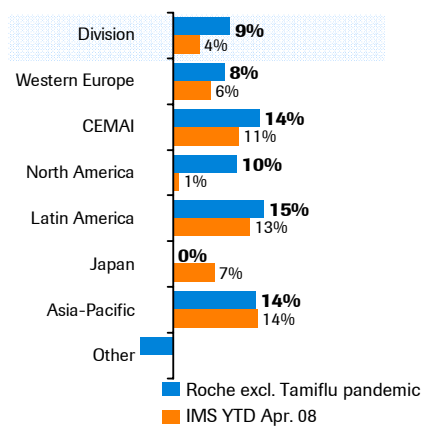
¹ other than launches already covered in Top 20

45

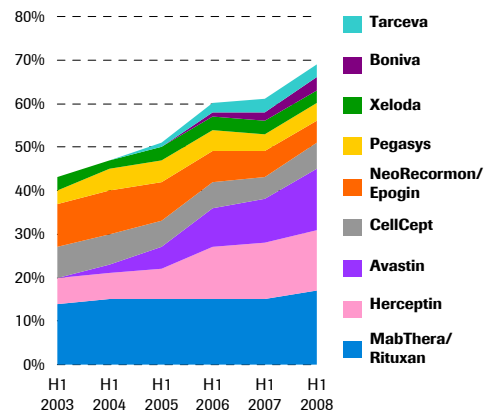
H1 2008: Gaining further market share in all regions



Local sales growth



% Key products of total pharmaceutical sales



CEMAI: Central and Eastern Europe, Middle East, Africa, Indian Subcontinent

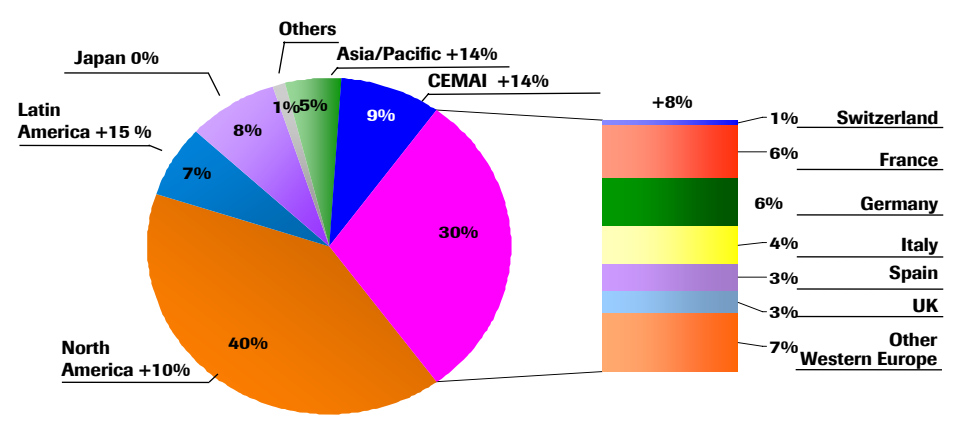
46

H1 2008: Pharmaceuticals Division

Regional sales distribution and growth excluding Tamiflu

Geographies

Western Europe Breakdown



all growth figures are in local currencies

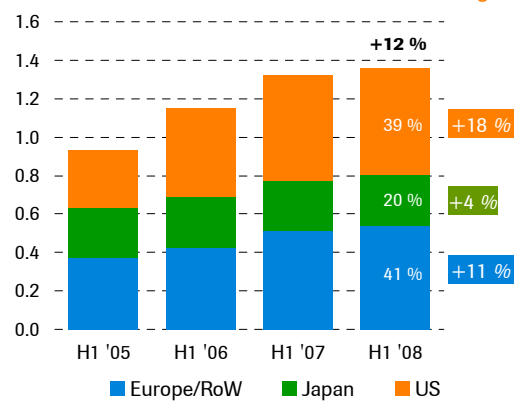
CEMAI: Central and Eastern Europe, Middle East, Africa, Indian Subcontinent 47

Metabolism/Bone

Franchise growth driven by Bonviva/Boniva

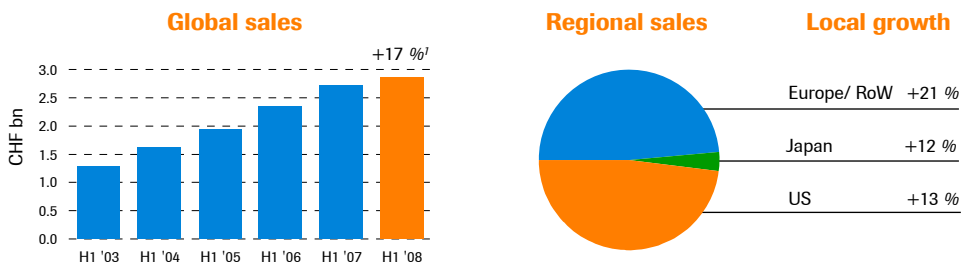
CHF bn (as reported)

H1 '08 vs. H1 '07 local growth



MabThera/Rituxan

Strong double-digit growth continues in EU/RoW



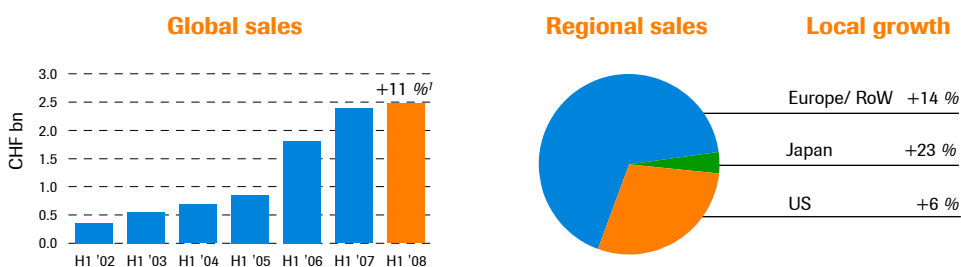
- YTD sales of CHF 2.867 billion
- Continued growth in 1st line aNHL and iNHL in EU/RoW
- Growth from increased usage in iNHL following 1st line (including maintenance therapy) in US and EU
- Penetration of RA market in US and Europe/ ROW continues to increase
- Two year data demonstrating continued inhibition of structural damage in RA patients (TNF-IRs) presented at EULAR 2008

¹ local growth

49

Herceptin

Adjuvant penetration continues to increase



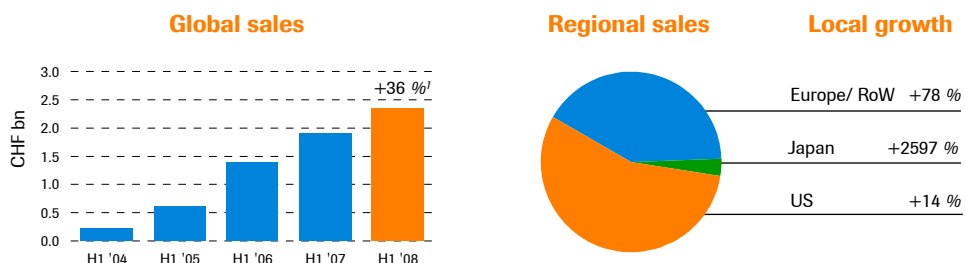
- YTD sales of CHF 2.474 billion
- US market penetration (Q2 '08)
 - adjuvant: approximately 85%, slightly up from approx. 80% (Q4'07)
 - 1st line metastatic: approx. 75%, slightly up from approx. 70% (Q4'07)
- Top 5 EU market penetration (end Q1'08)
 - adjuvant: approx. 75%, slightly up from approx. 70% (Q4'07)
 - 1st line metastatic: approx. 80%, stable

¹ local growth

50

Avastin

Major label expansions being rolled out



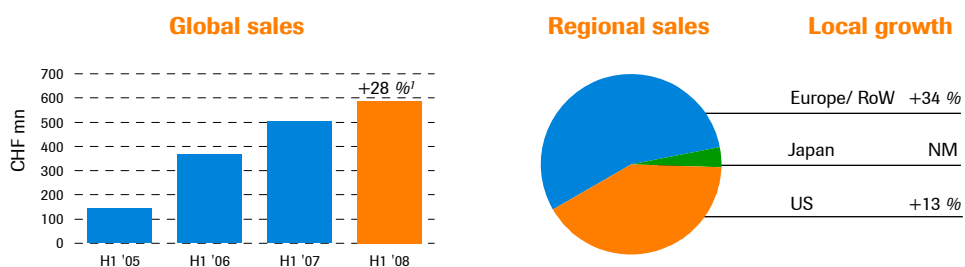
- YTD sales of CHF 2.351 billion
- US:
 - growth mostly from increased use in 1st line mBC (penetration rate: approx. 35%) and 1st line mNSCLC (penetration rate: 65% of eligible patients)
- EU/RoW:
 - strong growth in mCRC continues; 1st line mCRC penetration rate of approx. 25% in top 5 EU, over 30% excluding UK (as of end Q1'08)
 - Continued very successful roll-out in 1st line mBC (25% penetration of on label market in major EU markets); mNSCLC and mRCC launches: early indicators positive

¹ local growth

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Tarceva

Ongoing strength in Europe



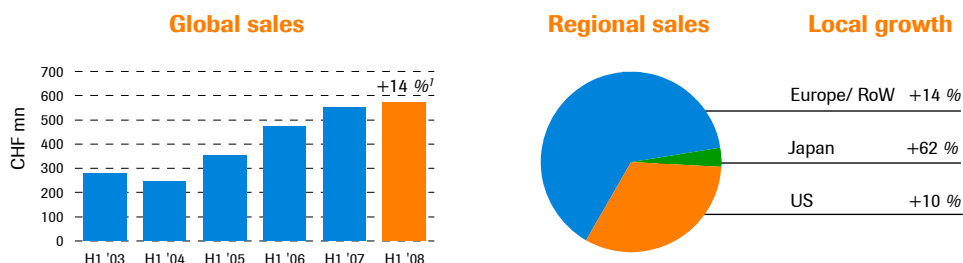
- YTD sales of CHF 587 million
- Market penetration in NSCLC, top 5 EU (Q1'08):
 - 2nd line: approx. 30%
 - 3rd line: approx. 45%

¹ local growth

52

Xeloda

Label expansions driving growth



- YTD sales of CHF 573 million
- Xeloda mCRC broad label extension approval in EU in Q1 2008
- Strong growth in Japan driven by new indications (adjuvant CC and new dosage strength in mBC)

¹ local growth

Avastin

Maximizing a key asset in oncology

Main Indication	Study name	Status
mCRC 2nd line, after progression on 1st line Avastin	ML18147/AIO0504	Initiated Q1'06
Adjuvant colon cancer Stage II high risk / stage III Stage II / stage III	AVANT NSABP C-08	Recruitment completed Q2'07 Next interim analysis Q4 '08 Expect final analysis in 2009
Met. gastric cancer 1st line	AVAGAST	Initiated Q3 2007
Renal cell carcinoma 1st line 1st line	AVOREN CALGB 90206	Approved EU; US filing Q3'08 Topline PFS results to be submitted to FDA in Q3'08
Ovarian Cancer 1st line 1st line Relapsed, platinum-sensitive Relapsed, platinum-sensitive	GOG-0218 ICON-7 GOG-0213 OCEANS	Initiated Q3'05 Initiated Q4'06 Initiated Q4'07 Initiated Q2'07-expanded to phase III study in Q2 '08
Prostate Cancer 1st line, hormone refractory	CALGB 90401	enrollment completed Q4 2007 expect data in 2010
Glioblastoma multiforme relapsed 1st line	BRAIN (ph. II) Phase III in preparation	To be submitted in H2 '08



Avastin

Maximizing a key asset in oncology

Main Indication	Study name	Status	
NSCLC	1st line (with Tarceva) 2nd line (with Tarceva) 1st line squamous 1st or 2nd line non-squamous previously treated CNS mets	ATLAS BETA Lung BRIDGE (pilot study) PASSPORT	Completed enrollment Q2'08 Expect results in H2'08 Expect results Q4'08 Expect results late '08/ early '09
Adjuvant NSCLC	Stage IB-IIIa, sq. + non-sq.	ECOG 1505	Initiated Q3'07
mBC	1st line HER2-negative 1st line HER2-negative 2nd line HER2-negative 1st line HER2-positive (with Herceptin) 1st line HER2-positive (with Herceptin)	AVADO RIBBON-1 RIBBON-2 AVEREL	Filing for approval H2 2008 Top-line data expected H2'08 Completed enrollment Q2'08 - expect results 2009 Initiated Q3'06
Adjuvant BC	HER2-negative HER2-negative, ER-/PR-neg. HER2-positive (with Herceptin)	E1105 E5103 BEATRICE	Initiated Q1'08 Initiated Q4'07 Initiated Q4'07
NHL aggressive	1st line (with MabThera)	BETH MAIN	Initiated Q2'08 Initiated in Q3'07

55



Herceptin, pertuzumab and T-DM1

Moving the standard of care in HER2-positive breast cancer

Main Indication	Study name	Status	
HERCEPTIN			
Gastric cancer	Combo with chemotherapy	ToGA	Initiated Q3'05, final analysis 2009, event-driven
Adjuvant BC	1 year vs. 2 years treatment	HERA	event-driven - Interim analysis 2008/'09 with potential for results on 2 yrs vs 1 yr treatment duration
mBC HER2+	Continuation of Herceptin beyond progression	GBG26	Data presented at ASCO 2008
PERTUZUMAB			
mBC HER2+, 1st line	Herceptin+docetaxel+/-p	CLEOPATRA (ph. III)	Initiated Q1'08
Early BC HER2+	Combo with Herceptin	NeoSphere (ph. II)	Initiated Q1'08
mBC HER2+, Herceptin pretreated	Combo with Herceptin	BO17929 (ph. II)	Full efficacy data at ASCO '08
TRASTUZUMAB-DM1 (T-DM1)			
mBC, HER2+, 2nd line	Monotherapy	Genentech study (ph. II)	Initiated Q3 '07, completed enrollment Q2 '08, expect to submit interim data to ASCO Breast Cancer Symposium, September 2008

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Xeloda / Tarceva / MabThera

Expanding to new indications and combinations

Main Indication		Study name	Status
XELODA			
Adjuvant CC	Combo with Avastin XELOX vs. 5FU/LV	AVANT NO16968	Recruitment completed Q2'07 Recruitment completed, final analysis event driven (08/09)
Adjuvant BC	AC -> T vs. AC -> TX	NO17629	Recruitment completed in Jan '06, final analysis event driven
TARCEVA			
NSCLC 1st l. maint.	Combo with chemotherapy Combo with Avastin	SATURN ATLAS	Expect results H2'08 Completed enrollment Q2'08
NSCLC 2nd line	Combo with Avastin	BETA Lung	Expect results H2 '08
Adjuvant NSCLC		RADIANT	Expect to complete enrollment 2009/2010
MABTHERA			
NHL 1st line maint.	After MabThera induction	PRIMA	Recruitment completed Q1'07, Final analysis expected H2'10
CLL 1st line	Combo with chemotherapy	CLL8	Met primary endpoint-data at ASH 2008
CLL relapsed	Combo with chemotherapy	REACH	Recruitment completed Q3'07, data expected H2 '08 57



Actemra

Broadly investigated in all RA segments

Main Indication		Study name	Status
Rheumatoid Arthritis	MTX-IR	OPTION	Presented at EULAR 2007
	DMARD-IR	TOWARD	Presented at ACR 2007
	MTX-naive (monotherapy)	AMBITION	Presented at EULAR 2008
	Anti-TNF IR	RADIATE	Presented at EULAR 2008
	MTX-IR Prevention of structural Damage (X-ray study)	LITHE	2 yrs study - 1 yr data submitted to ACR '08

RA/autoimmune anti-CD20 pipeline

Major rheumatoid arthritis program

Main Indication		Study name	Status
Rheumatoid Arthritis			
MABTHERA	MTX-IR	SERENE (ph. III)	Met primary endpoint-submitted to ACR'08
	MTX-IR dose escalation retreatment	MIRROR (ph. III)	Recruitment completed, submitted to ACR '08
	Anti-TNF-IR	SUNRISE (ph. III)	Submitted to ACR '08
	MTX-naive, X-ray study	IMAGE (ph. III)	Expect data late '08/early '09
	Combo with Enbrel	TAME (ph. II)	Initiated Q2'06
OCRELIZUMAB	MTX-IR	STAGE (ph. III)	Initiated Q4'06-expect data 2010
	Anti-TNF IR	SCRIPT (ph. III)	Initiated Q2'07-expect data 2010
	MTX-naive; X-ray study	FILM (ph. III)	Initiated Q2'07

IR = inadequate responders

59

RA/autoimmune anti-CD20 pipeline

Ocrelizumab to be developed for multiple sclerosis

Main Indication		Study name	Status
Multiple Sclerosis			
MABTHERA	RRMS	HERMES	Met primary endpoint, data presented at AAN 2007
OCRELIZUMAB	RRMS	Phase II	Initiated July '08
Anca ass. vasculitis			
MABTHERA		RAVE	Initiated Q4'04
Lupus nephritis			
MABTHERA		LUNAR (ph. III)	Expect data H1'09
OCRELIZUMAB		BELONG (ph. III)	Initiated Q1'08

60

Metabolism/type 2 diabetes

Major decision points in 2008



Main Indication

Type 2 Diabetes

R1583 (GLP-1)	Decided to move into Phase III
R1439 (PPAR α)	Phase II
R1579 (DPP IV-3)	Phase II
R1511 (GK 3)	Phase I

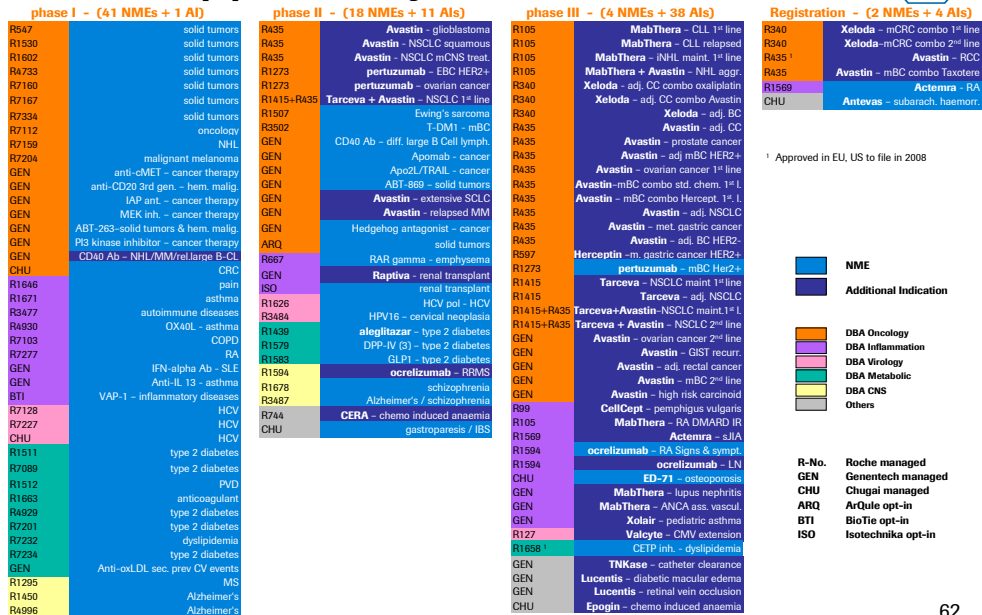
Dyslipidemia

R1658 (JTT-705)	Phase III recruiting
------------------------	----------------------

Status

Phase II data presented at ADA 2008
Phase III decision expected by early 2009
Outlicensing planned
Ongoing
Phase II safety data presented at ACC 2008

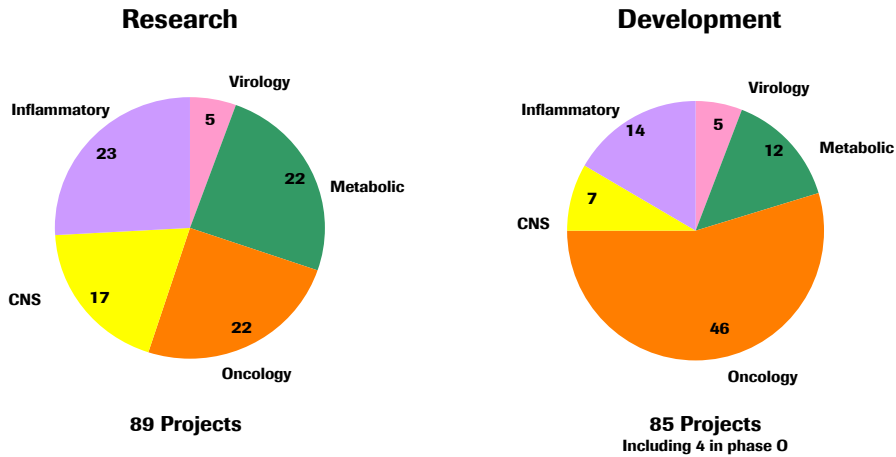
Roche R&D pipeline today



Status as of June 30, 2008

Roche managed R&D pipeline - overview

Projects by Disease Biology Area (DBA)

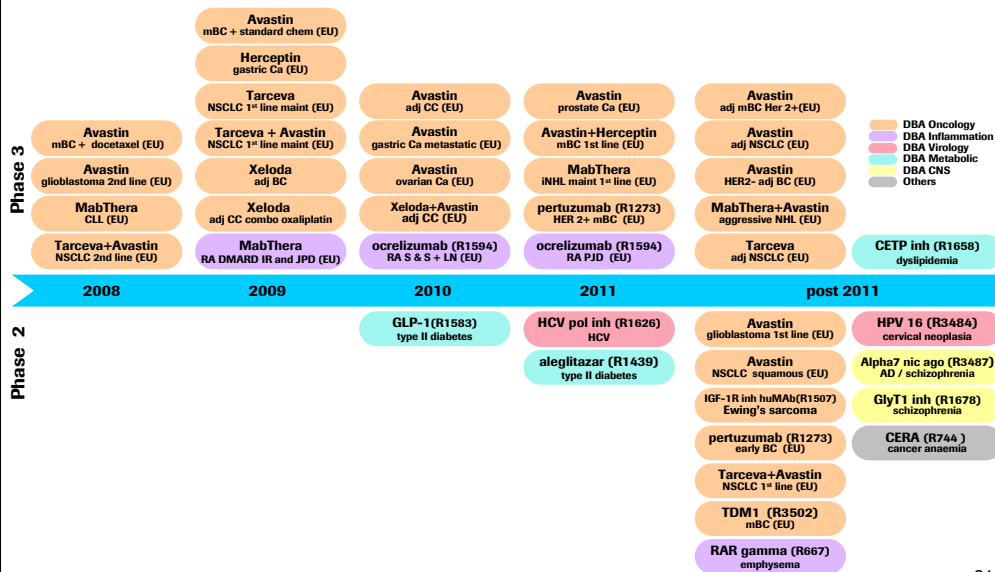


Status as of June 30, 2008

63

Major Roche managed projected submissions

over the next years



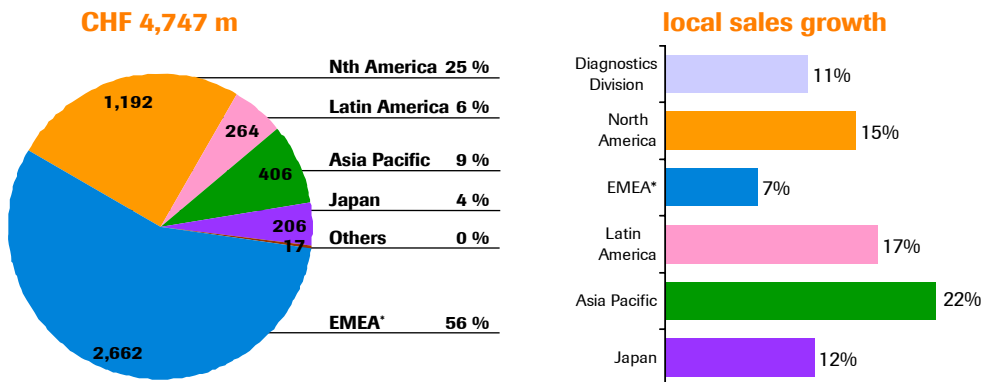
Status as of June 30, 2008

Unless stated otherwise, submissions will occur in US and EU

64

H1 2008: Diagnostics sales by region

Above market growth in all regions, particularly in Japan and emerging markets



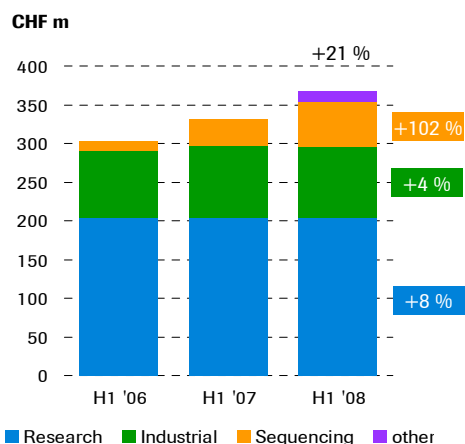
* Europe, Middle East and Africa

Tissue Diagnostics sales consolidated since beginning of February 2008

65

Applied Science

Growth triple the Life Science market



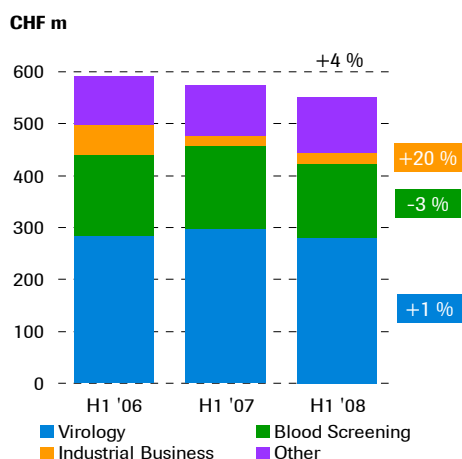
- Strong growth in sequencing despite increased competition
 - system updates enabling broader research applications
- Updates to LightCycler 480 system strengthens leading position in genomics
- Expanded NimbleGen microarray menu to over 40 high-density arrays

all growth in local currencies

66

Molecular Diagnostics

Growing core business, preparing new markets



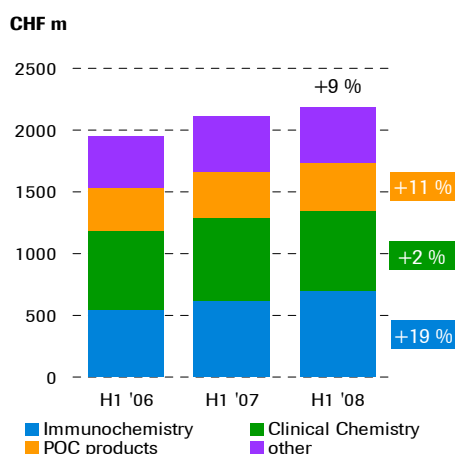
all growth in local currencies

67

- Launched new Chlamydia test in Europe
- Japanese Red Cross transitioned to automated multiplex HIV, HCV, HBV test
- Initiated new HPV study to support FDA registration
- Exclusive distribution agreement with DxS Ltd for tests for K-RAS and EGFR mutations
- Automated HCV viral load test and multiplex HIV, HCV, HBV blood screening test pending FDA review

Professional Diagnostics

Double-digit increase in Immunochemistry sales in all regions



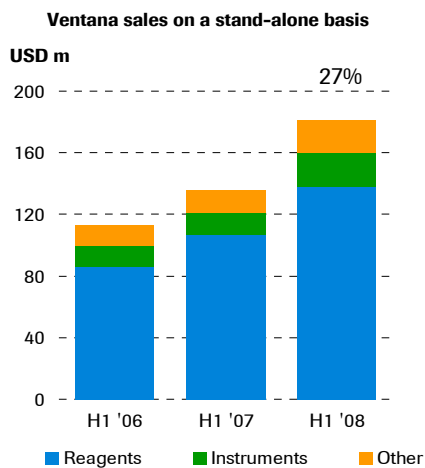
all growth in local currencies

68

- Strong demand for cobas 6000 driving market gains in Immunochemistry
- Six new immunoassays launched exUS:
 - HCV (hepatitis C Virus) antibody test
 - Procalcitonin (sepsis)
 - anti-TSH receptor antibodies, the first fully-automated assay on the market
 - Anti-CCP immunoassay (Rheumatoid Arthritis)
- POC fuelled by increased uptake Cardiac proBNP assay and CoaguChek XS monitor for coagulation monitoring

Tissue Diagnostics

Integration on plan; maintained market out-performance



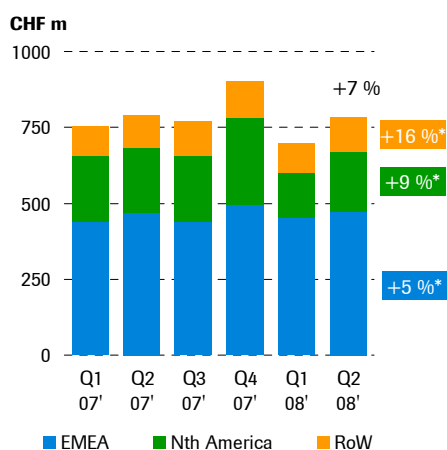
all growth in local currencies

69

- Continued high growth in Advanced Staining (IHC, ISH) - both reagents and instruments
- Launched Vantage, first complete workflow management system designed to improve productivity and patient safety for anatomical pathology
- Symphony system enhancements released in US to accelerate penetration in Primary Staining
- Launched imaging application for the *HER-2* SISH (VIAS) in EU

Diabetes Care

New products restoring growth



all growth in local currencies

* growth Q2 '08 vs. Q2 '07

70

- North America Q2 sales grew strongly following weak Q1
- Accu-Chek Aviva main driver with strong double-digit growth
- Launched Accu-Chek Compact Plus in US and Japan in Q2
- Strong growth from emerging markets
- Infusion systems sales flat

H1 2008: Diagnostics Division local sales By Region and Business Area (vs. 2007)



Sales CHF m	Global		North Am.		EMEA		RoW	
		% loc growth		% loc growth		% loc growth		% loc growth
Professional Diag.	2,183	9	412	8	1,302	6	469	20
Diabetes Care	1,482	2	347	-7	925	5	210	11
Molecular Diagnostics	551	4	173	2	238	1	140	10
Applied Science	367	21	147	31	156	11	64	23
Tissue Diagnostics ¹	164	-	113	-	41	-	10	-
Diagnostics Division	4,747	11	1,192	15	2,662	7	893	18

¹ sales from beginning of February 2008

71

Diagnostics Division quarterly sales and local growth¹



Sales CHF m	Q1 '07		Q2 '07		Q3 '07		Q4 '07		Q1 '08		Q2 '08	
		% loc		% loc		% loc		% loc		% loc		% loc
Professional Diagnostics	1,017	5%	1,093	8%	1,047	7%	1,137	10%	1,070	10%	1,113	9%
Diabetes Care	755	11%	789	3%	768	0%	904	7%	699	-3%	783	7%
Molecular Diagnostics	278	-2%	296	-3%	282	-3%	292	1%	270	4%	281	3%
Applied Science	166	7%	165	12%	167	11%	194	15%	183	19%	184	23%
Tissue Diagnostics									65	n.a.	99	n.a.
DIA Division	2,216	6%	2,343	5%	2,264	4%	2,527	8%	2,287	9%	2,460	13%

¹ 2007 vs. 2006 for Q1 to Q4 '07, 2008 vs. 2007 for Q1 to Q2 '08

72

2008: Key planned product launches* (1)



Product	BA ¹	Indication	Region
cobas 4000 analyzer series - cobas c 311 analyzer	PD	Next generation system consolidating clinical chemistry and immunochemistry testing for small to medium workload laboratories; software links stand-alone cobas c 311 analyzer (clinical chemistry) & cobas e 411 analyzer (immunochemistry) modules with cobas p 242 data manager	Global
Accu-Chek Inform II system	PD	First wireless enabled hospital blood glucose meter	Global
Immunochemistry menu	PD	New assays for a number of important diagnostic uses: <ul style="list-style-type: none"> •Elecsys Anti-HCV: Assay for the detection of hepatitis C infection •Elecsys anti-CCP (anti-cyclic citrullinated peptide antibody): Assay for the diagnosis of rheumatoid arthritis •IL-6 (interleukin-6): Immunoassay to aid in management of critically ill patients as early indicator for acute inflammation and to monitor course of disease •Procalcitonin: immunoassay to aid in early detection and monitoring of sepsis •Elecsys Anti-CMV IgG and Anti-CMV IgM: For the detection of cytomegalovirus infection 	Global/ EU

¹ Business Areas: Professional Diagnostics (PD)

* Subject to appropriate regulatory approvals; US launches may be later than indicated

73

2008: Key planned product launches* (2)



Product	BA ¹	Indication	Region
Cobas TaqMan 48 HBV Test	MD	Automated, real-time PCR test for monitoring hepatitis B viral load	US
Cobas AmpliPrep/ Cobas TaqMan HCV Test	MD	Real-time PCR quantification of HCV viral levels on fully automated Cobas AmpliPrep/Cobas TaqMan systems	US
cobas TaqScreen MPX Test	MD	Screens donated blood for major viruses (HIV-1, HIV-2, hepatitis B, and hepatitis C) in a single assay . Will run on automated cobas s 201 system in US and on automated, fully integrated cobas s 401 system in Japan	US, Japan
Cobas TaqMan 48 CT Test	MD	New version of an automated, real-time PCR test for Chlamydia trachomatis; also detects the new Swedish CT strain	EU
Accu-Chek Aviva Nano	DC	Enhanced portability by reduced size, combined with an attractive design and improved features	Global
Accu-Chek Active (new)	DC	Proven performance with additional features in a handy modern design	Global
XLR-HD	AS	DNA sequencing kit enabling increased read lengths and higher throughputs per plate (454)	Global

¹ Business Areas: Applied Science (AS), Molecular Diagnostics (MD), Diabetes Care (DC)

* Subject to appropriate regulatory approvals; US launches may be later than indicated

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2008: Key planned product launches* (3)



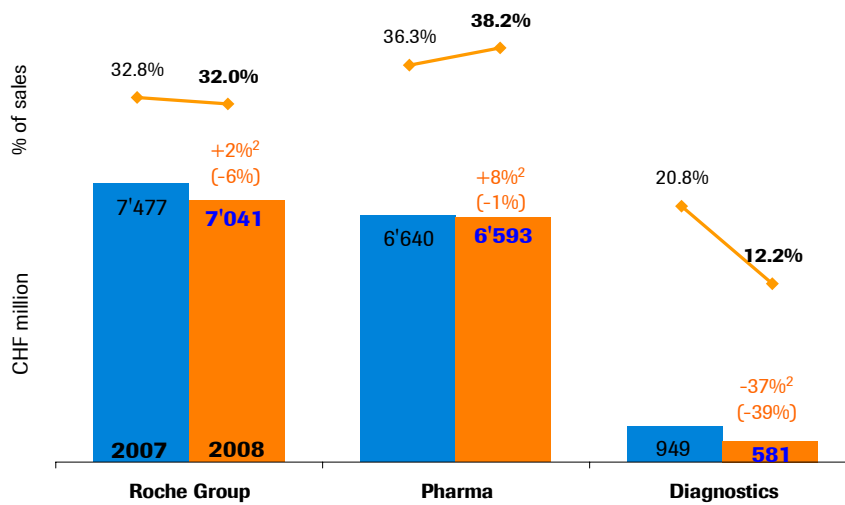
Product	BA ¹	Indication	Region
BenchMark™ ULTRA	TD	Continuous access, patient case-centric IHC/ISH staining system to enhance laboratory workflow	Global
CONFIRM® anti-EGFR (5B7) Primary Antibody	TD	Proprietary rabbit monoclonal antibody with potential applications as a Prognostic or Companion Diagnostic	Global
<i>ultraVIEW</i> ™ Red ISH for two color Detection Kit	TD	Companion to the <i>ultraVIEW</i> ™ SISH detection kit to provide single slide, two parameter detection	Global
VANTAGE™ Information Solution	TD	Workflow solution for productivity improvement through lean processes and positive sample tracking throughout the laboratory	US

¹ Business Areas: Tissue Diagnostics (TD)

* Subject to appropriate regulatory approvals; US launches may be later than indicated

75

Group operating profit¹ H1 2008

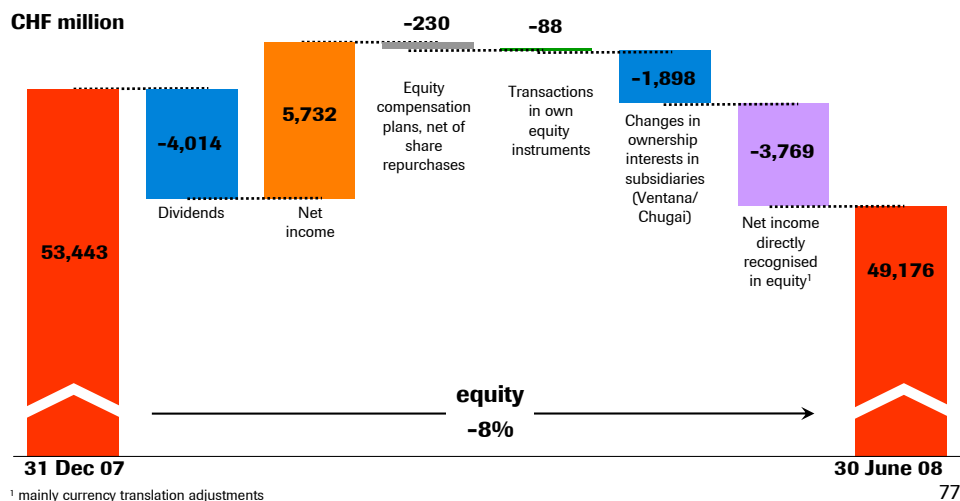


¹ before exceptional items ² at constant exchange rates

76

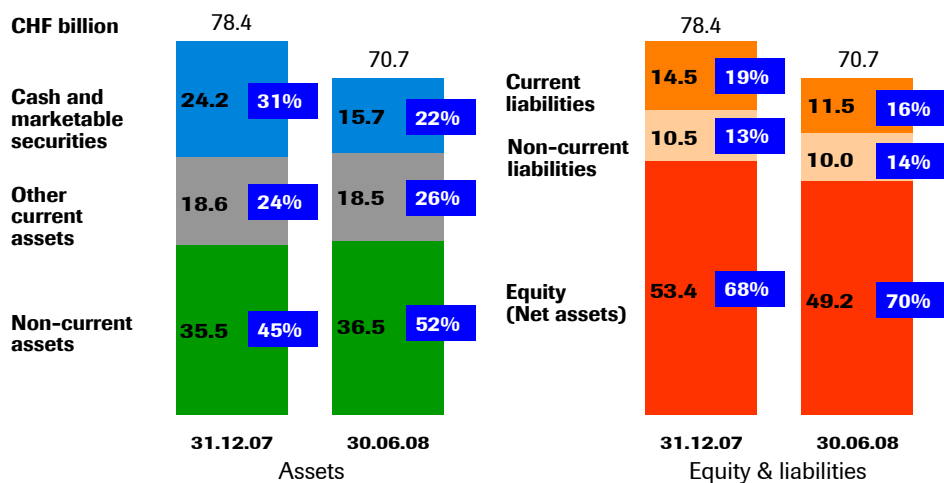
Equity 30 June 2008

Decrease due to dividend, currency translation adjustments and change in ownership of Ventana and Chugai



Balance sheet

84% long-term financing, substantial fx effects

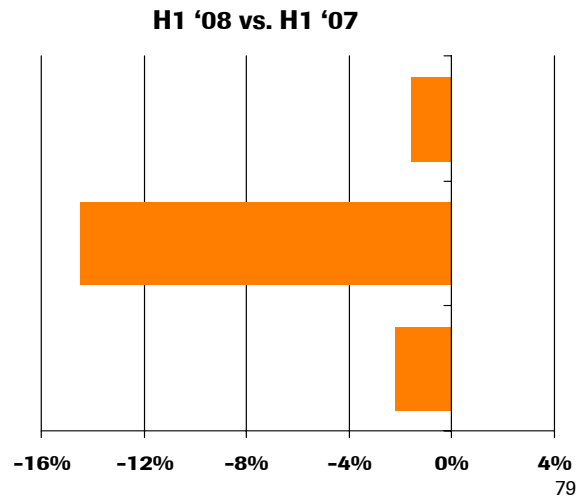


2008 and 2007

Average exchange rates against CHF

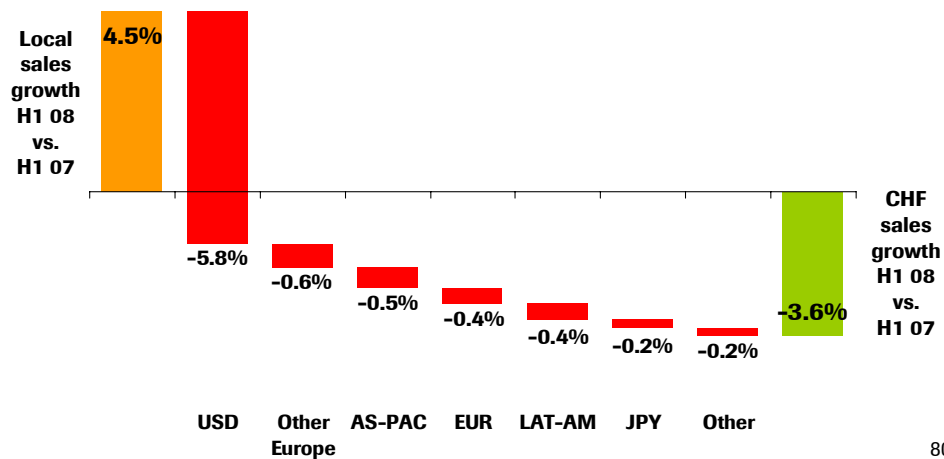


	H1 '08	H1 '07
EUR	1.61	1.63
USD	1.05	1.23
JPY	1.00	1.02

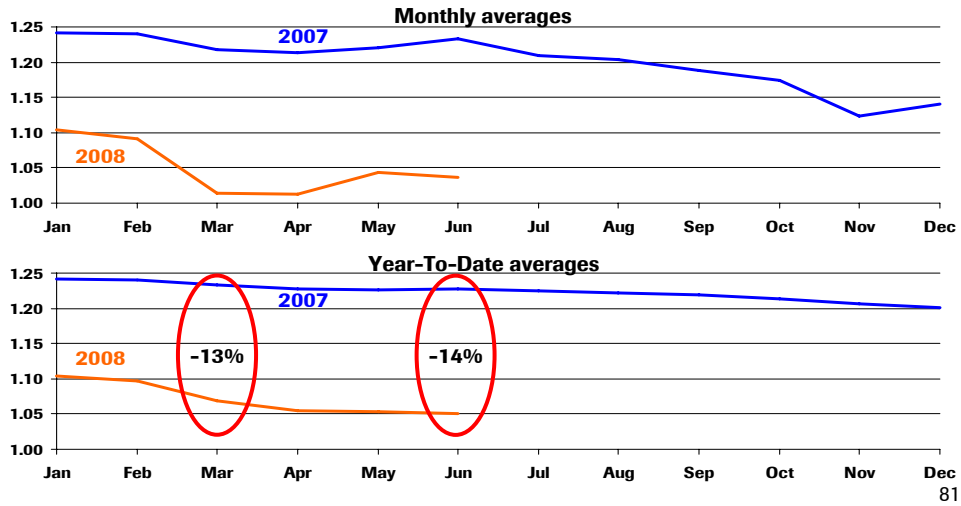


Exchange rate impact on sales growth

Significant negative impact from weaker USD



2008 and 2007
CHF / USD



2008 and 2007
CHF / EUR

